

The Market Risk system

An Overview

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14 March 2008



What's the story?



The Market Risk system at BNP Paribas 14 March 2008 2





■What is Market Risk?

What are the architectural concerns of Market Risk at BNPP?

In-depth look at the data loading architecture



BNP Paribas: Who are we?

- One of the largest international banking networks with strong positions in Asia and a significant presence in the United States.
- Three core businesses
 - Corporate and Investment Banking
 - Retail Banking
 - Asset Management and Services
- Nº6 in the banking industry and nº1 French company ('Global 2000 Forbes' 2007)
- AA+ credit rating: One of only four banks worldwide with this rating or above ('The Banker' magazine, February 2008)





We're a global company



Internationalised IT development

- 3 major centres in Western Europe (Paris, London and Rome)
- 4 global development centres in emerging markets (800 staff at the end of 2007)
- Significant development also takes place in New York, Singapore, Tokyo and Hong Kong

Corporate & Investment Banking

Market Risk IT has over 30 staff in London, Paris, Mumbai and Hong Kong

BNP Paribas operates in over 85 countries, and has 162,700 employees including 126,600 in Europe - of whom 19,900 are in Italy and 64,100 in France and in the Overseas Departments; 15,000 in North America and 8,800 in Asia.





Corporate and Investment Banking (CIB)

Award winning Corporate and Investment Banking

- Fixed Income
- Equities and Derivatives
- Corporate Finance
- Energy Commodities **Export Project**
- Structured Finance
- Cash Management
- Loan and Portfolio Management























Who are BNP Paribas?

What is Market Risk?

What are the architectural concerns of Market Risk at BNPP?

In-depth look at the data loading architecture



What is Market Risk?

The risk of losing money because of fluctuations in financial markets

- Interest rates go up, or down
- Share prices change
- And so on ...
- Why is it important?
 - It's a regulatory requirement that determines the amount of capital a bank must put aside on its balance sheet to cover potential loses (*Regulatory Capital*)
 - It gives a view of short-term potential loses due to fluctuations in the market and allows us to hedge against those loses
- How do we measure it?
 - ■Value at Risk (VaR)
 - The worst loss expected for a given portfolio due to 'normal' market movements over a given time horizon within a given confidence interval.



Value at Risk as measured at BNP Paribas

- VaR measurements at BNP Paribas use a confidence level of 99% over 1 day. So VaR at BNP Paribas is:
 - The worst loss expected for a given portfolio due to normal market movements over 1 day with a 99% confidence level.
 - Or equivalently
 - For normal market conditions, the minimal amount we can expect to lose on the next trading day no more than 1% of the time.
- VaR is calculated and reported by a single global system called MRX (Market Risk eXplorer)
 - We start at the level of calculating VaR for individual deals and positions, and aggregate up to the VaR for the whole of BNP Paribas
 - Both deal-level and aggregated views of VaR are useful
 - ■We calculate VaR across:
 - all financial products
 - all BNP Paribas trading activities globally



BNP Paribas aggregated Value at Risk (99%, 1 day)

BNP Paribas 2007 Published Results <u>http://invest.bnpparibas.com/en/results/documents/4Q07-Master-GB-Final.pdf</u>





Corporate & Investment

Banking





MRX – The BNP Paribas Market Risk system

- A single global system including:
 - a data warehouse of positions, sensitivities, securities and OTC deals
 - a VaR calculation engine
 - a data analysis and drill-down tool

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MRX Key Facts

Data

- ■15,000 files received per day
- ■80 GB input data processed per day
- 100 million rows loaded into the fact table per day
- Fact table contains about 4 billion rows
- Dimension tables contain up to 10 million rows each

Calculations

- ■75,000 VaR calculations per day
- 10 GB of VaR statistics generated each day
- Views and reports
 - ■400,000 queries, views or reports per day
 - 20,000 ad-hoc queries, views or reports per day



MRX Infrastructure





MRX must be extensible by users

Calculate the risk for tomorrow based on the markets yesterday

- Rapid changes happen in financial markets
 - New data feeds and reports must be commissioned *quickly*
- The MRX system must be very flexible and extensible, whilst still keeping its industrialised reliability
- Large amounts of in-house configuration features in the ETL (extract, transform, load) pipeline allow turn-around of new feeds and transformations within one day
 - Data volumes increase continually metrics and capacity planning are very important
- Scripting language for screens (Jython-based) allow super-users to create or change screens within one day
 - The problem of badly written queries must be managed (essentially ad-hoc queries from the DBA's perspective)



MRX must be reliable

- The complete VaR for BNP Paribas must be calculated every week day all year long
 - Each week day the whole world is loaded afresh and recalculated
 - Operation and support activities run 5 days a week (including all holidays) all year; maintenance mostly at weekends
- Users around the world
 - Tokyo start at 1am GMT
 - New York finish at 10pm GMT
 - Occasional weekend use
- Data loading and user querying run in parallel for over 12 hours each day
 - As soon as a file is loaded its data is available for querying and it will be queried
- Large-scale industrialisation of system and data feeds MRX must work reliably and automatically; there's not enough time to re-do a complete day

Corporate & Investment Banking Sophisticated data quality tools and expert business team to handle data issues



Architectural Categorisation

In Market Risk we analyse our system using the following categorisation of architectural concerns

- Availability service/resource is accessible, business continuity
- Performance latency (response time) and throughput (batch processing)
- Scalability support the service as the load increases
- Reliability the integrity and consistency of the application
- Manageability ensure the continued health of the system
- Maintainability add or modify code with impacting existing functions
- ■Usability easily and safely use the system
- Security protect functions and data from theft, disclosure, damage, audit
- Extensibility user modification



MRX Information Architecture Principles

- Data distributed across two data stores
 - Availability and consistency must be considered
- BASE is important (Basically Available, Soft-state, Eventually consistent)
 - Availability and scalability are higher priorities;
 - State is softish can rebuild 1-2 lost hours on restart by rerunning data loading jobs
 - There is weak consistency between data in separate data stores; data is eventually consistent (via automatic and explicit synchronisation mechanisms).
- ACID isn't important (Atomicity, Consistency, Isolation and Durability)
 - Very little transaction processing (some reference data updates, task handling, configuration updates)
 - 2-phase commit not used



MRX and the CAP Theorem

- Originally posited by Eric Brewer
 - For example, refer to excellent Werner Vogels talk at QCon, London 2007 <u>http://www.infoq.com/presentations/availability-consistency</u> <u>http://www.webperformancematters.com/journal/2007/8/21/asynchronous-architectures-4.html</u>
- CAP Theorem pick two of three for distributed data
 - <u>C</u>onsistency
 - ■<u>A</u>vailability
 - ■tolerance to network <u>Partitions</u>
- MRX values Availability and Partition tolerance over Consistency
 - Strong consistency not important; eventual consistency sufficient, where eventual is less than a day
 - It's better to have old data available than no data (as long as we know it's old data)
 - Partition-tolerance is important for business continuity reasons



How to make Architectural Concerns real

How do we get to allocate budget and resources to our architectural concerns? Warning: this depends on your budget process

Present a horror story The system will collapse, the bank won't trade and everyone will lose their bonus' if we don't make this non-functional change right now!

Never a good idea, shows you haven't been doing your capacity planning

Hide in a business deliverable We'll deliver the risk on our new Orange Juice futures product (and nobody knows, but we'll spend 50% of the effort on fixing that big operational problem)

It makes estimating, planning, metric gathering and process improvement initiatives (CMMI, 6-Sigma) difficult in the long term

Make the benefits explicit These are our architectural concerns; if we make this non-functional change, you'll see these improvements to the architecture

MRX does this with the help of an Architecture Heatmap



The Architecture Heatmap

- Architectural concerns x-axis
- System components y-axis
- Colour coded severity
 - Red must be addressed soon
 - Yellow is a known issue
 - Green has no know problems
- Reviewed after every release
- A before and after version help gain buy-in







The Market Risk system at BNP Paribas 14 March 2008 22



Data Loading in MRX

MRX is a transversal system.

Data Complexity

Consolidate Risks from more than 40 systems

Many different formats

Diversity of data

Data Volume

15,000 files received per day

■80 GB input data processed per day

Derived Data

Stress, limits, VaR...

Complex flow of data and events



Exploding data volumes





Batch Processing





Event Driven Processing

- A continual batch is the key to MRX success
- Explosion of feeds in the last 3 years
- Flow of data and events
- Dynamic dependencies (Data driven)
- Why it matters, key factors
 - Continuous feed of data
 - Get data at an early stage
 - Spread the load during the day
 - Finer grained system
 - More resilient to upstream feed issues



Continual Batch – 11pm GMT



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Continual Batch – 4am GMT



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The Market Risk system at BNP Paribas 14 March 2008 28



Continual Batch – 3pm GMT





Data Loading – The Legacy

Loader transforms, maps and loads data

Configurability, Usability, Availability...what else?





Paradigm Shift

Process

Streamline processing – break the complexity

Staged the loading process

Offload the Database

Event Flow

Message event driven processing

Data

Move data close to processing

Hand on data from one processing stage to the next without going via the database

Data caching



Data Architecture

Sybase ASE, Transactional Database

Feed configuration,

Reference data,

System status...

Sybase IQ, Database Warehouse

Static Data,

Market Data,

Risk Data,

■Stress, VaR...



Data Architecture - Sybase IQ

What is Sybase IQ?

Storage Saving/Compression – less I/O, less disk, more CPU, more memory

Performance - store data per column – one writer

Table Versioning

Reduced Maintenance Costs

Scalability – Multiplex IQ, workload is shared between multiple servers

How MRX uses it

Channel data through files whenever possible

Very fast batch load – ideal for large volume of data

De-normalised data model

Use Indices

Event Driven Processing – continuously update the Database



Data Loading – New Architecture

Staged Data Loading

SEDA architecture



- Technology
 - Java + Open Source projects,
 - Spring (Components),
 - Mule (Integration and assembly),
 - ActiveMQ (Messaging)



Component Assembly

■POJO, Spring and Mule





Corporate & Investment

Banking

Component & Message

Message Pattern

Input, Output, Status

Status Event

■FAIL, WARN, REJECT, COMPLETE

Event Segregation and Routing





Data Loading – Partitioning



- Partitioning per day
- Every day is a new day
- Fast loading, Fast retrieving





Exploding data volumes





Very Large Database

- A Market Risk Data Warehouse
 - ■5 years of positions,
 - Volume increase (consolidation, deal level, organic growth...),
 - Database will grow from 0.6TB to 25TB,
 - Number of positions will grow from 4 billion to 300 billion
- Database Architecture
 - Database Storage,
 - File System, Backup system,
 - Network, Fibre Channel,
 - IQ Multiplex



Summary

To recap...

Architecture

Java & Open Source

Event driven architecture – Pipelined components

Re-usable POJO components

Multiple deployable artefacts

Message Driven Data Loading

continuously move data from data sources into Sybase IQ

Fast, scalable continuous data loads

Dynamic throttling feature

Best for large data volumes

no table locking - Sybase IQ versioning

users run queries even while Data Warehouse is updating



Questions

Thank you!

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