Evolving the architecture of guardian.co.uk

Mat Wall Lead software architect











### The Manchester Guardian.

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1959 - The Guardian goes national

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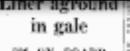
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Simon Schama: America will never be the same again

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Amy Jenkins: Themegeneration is now in charge

# theguardian

Chris Patten: How the Tories lost the plot This Section Page 32

# 2004 - "Berliner" redesign

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#### UK link to terror snatches

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#### Israeli troops leave Gaza after 38 years

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# CICITAL HISTORY





#### The Guardian The Observer 17.01.1999 Register

# GuardianUnlimited

Guardian sites

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Useful stuff

News

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News|Football|Cricket |Film|Work|Jobs

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# 1995 - web site launch Simple portal Experimental project

Please note that you have to register for our sites once you go past the homepage. This should only take a couple of minutes and will allow you permanent, free access to all our sites. Network sites

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# 2006 - Europe's largest online newspaper site. Reach of web far greater than national paper. I8M unique users, many international



UK latest



Bush leads prayers for dead

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- Congress grants \$40bn war chest

Taliban 'will avenge any US strikes'
 <u>Storms hinder rescue efforts</u>
 <u>Contact numbers and helplines</u>
 <u>Advice for travellers and relatives</u>
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site





"The international audience for guardian.co.uk has brought a new goal within reach:

for The Guardian to become the world's leading liberal voice"

GMG Scott Trust website

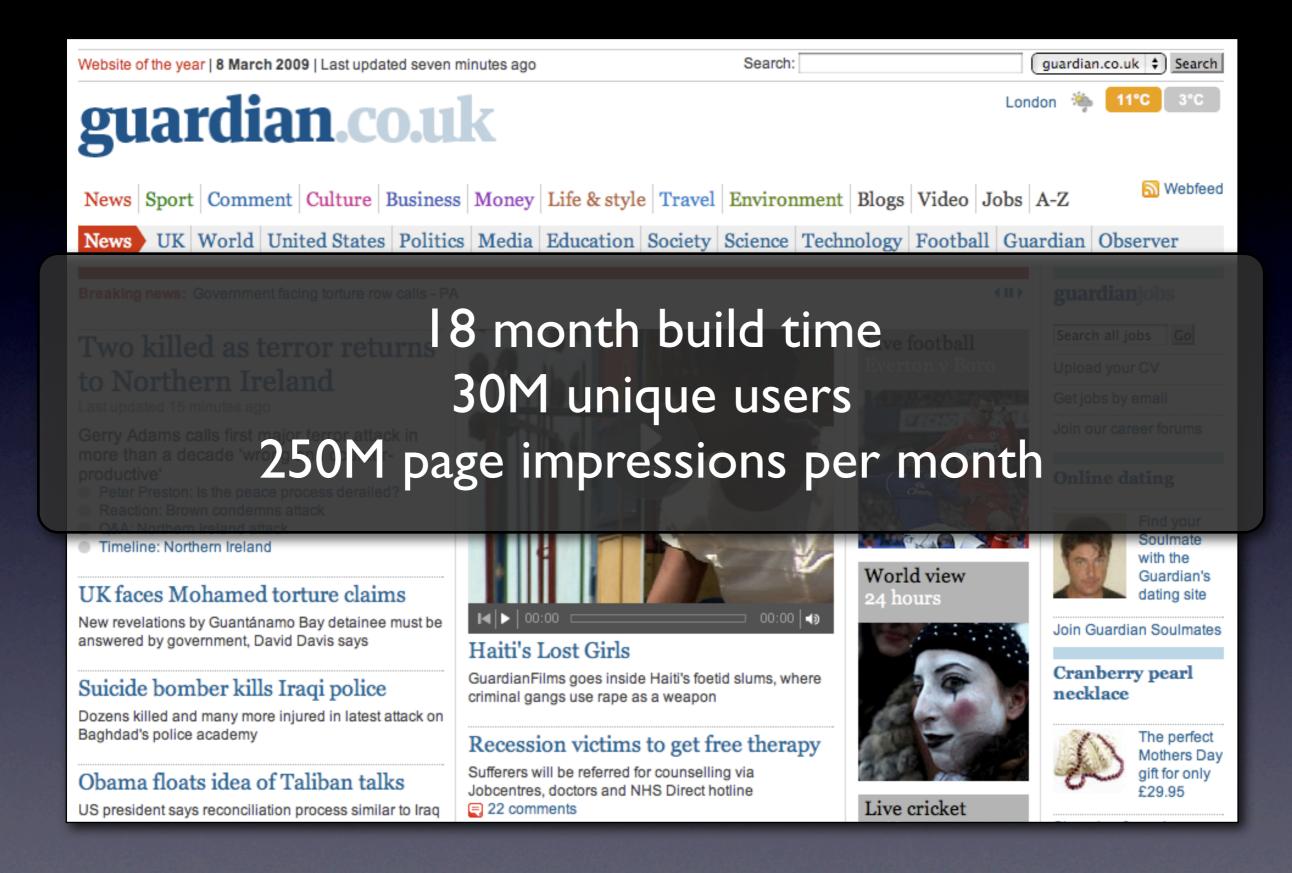
# "The Guardian to become the world's leading liberal voice"

### Outgrown our web platform

# New platform required







### **OCON**

# Beginning the R2 project

What are we getting into?

Intense 18 month agile build 4 development teams to manage >2M pages to migrate Lots of new functionality to develop



# R2 project approach

### Develop new system in parallel

# Zero downtime

### Migrate section by section to new system

Architect system as we go along



### Apache layer

### user requests

Custom apache module allows per-URL backend selection

Provides manageable migration

### business

community

money sport

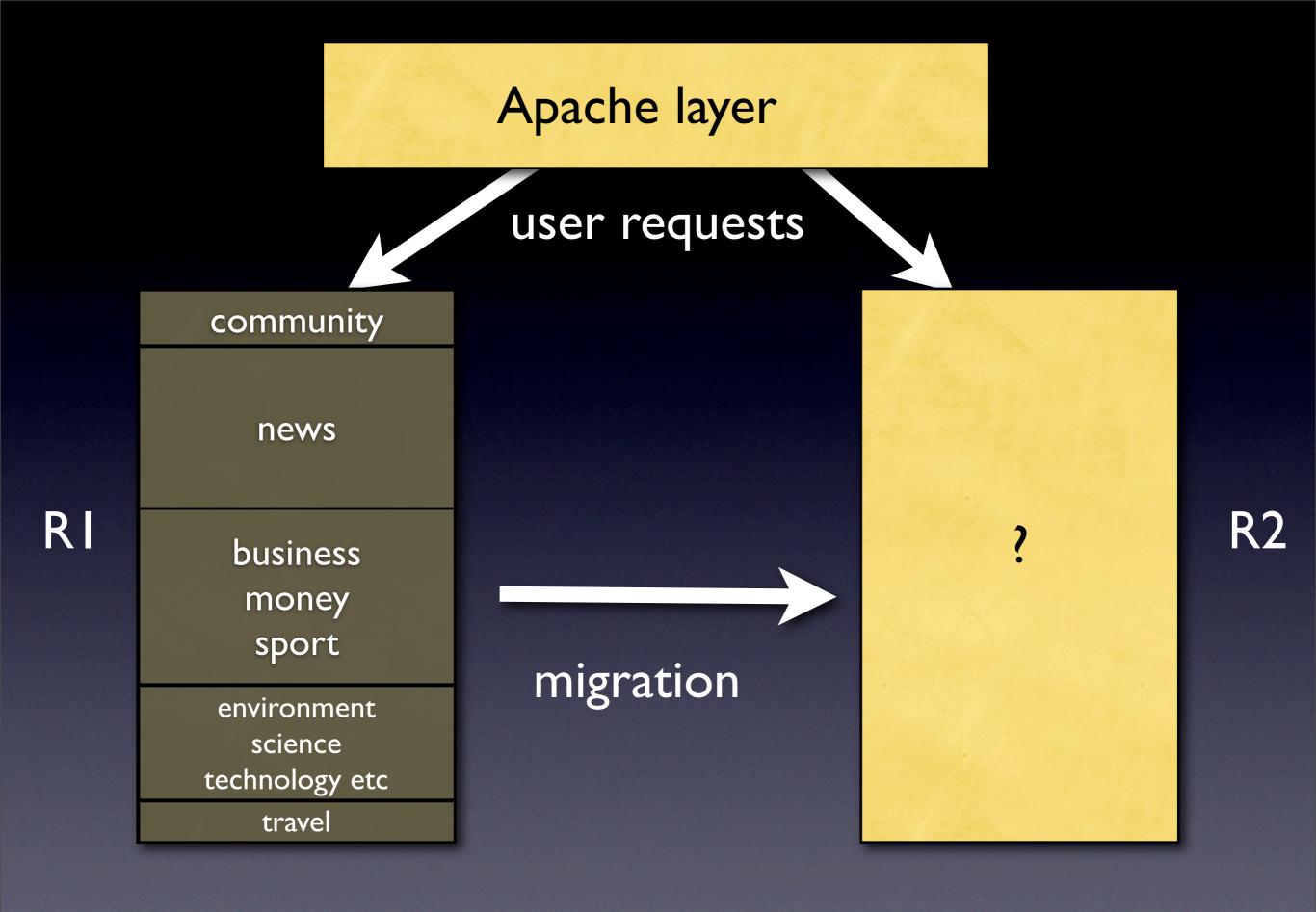
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# migration



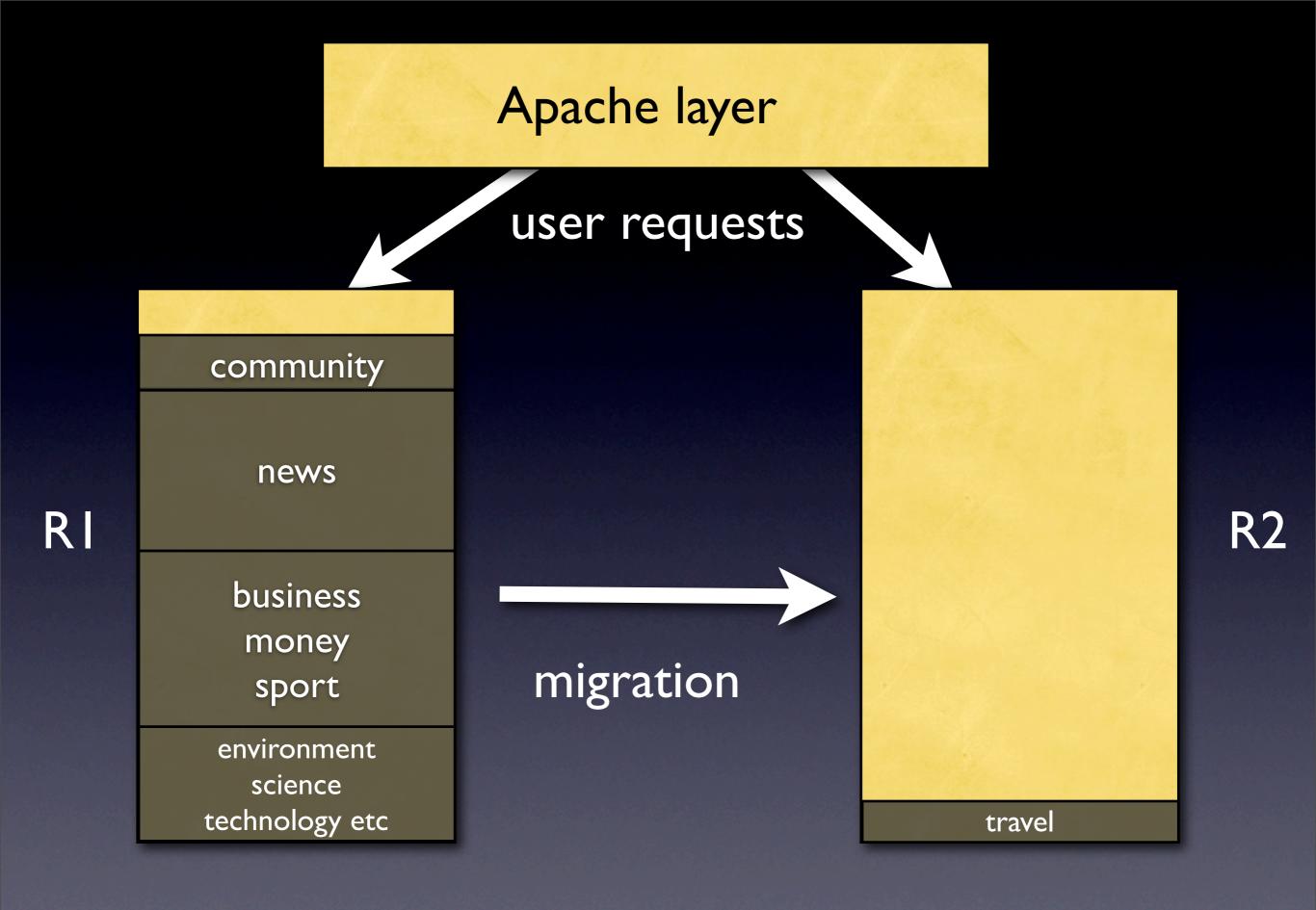
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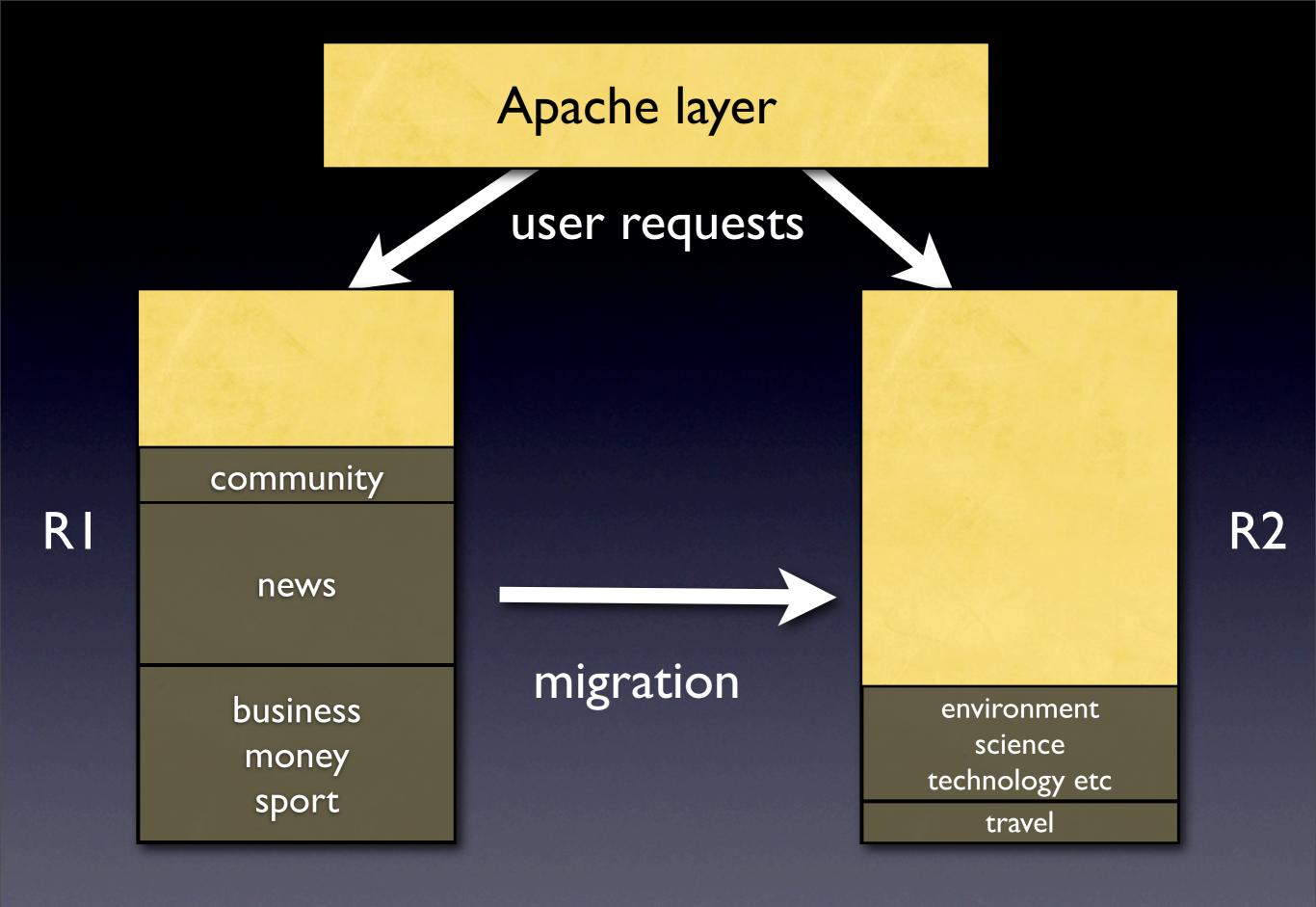


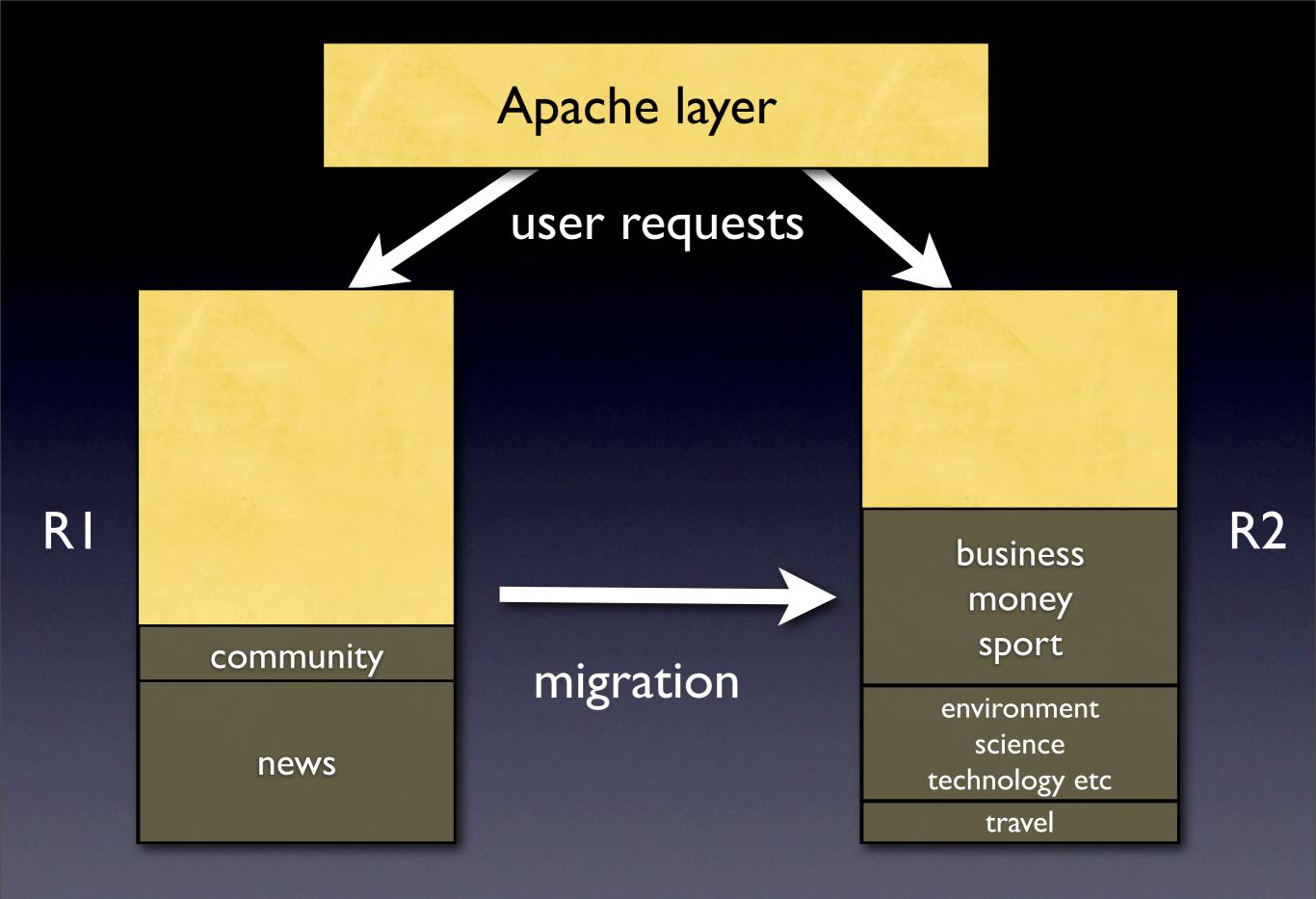


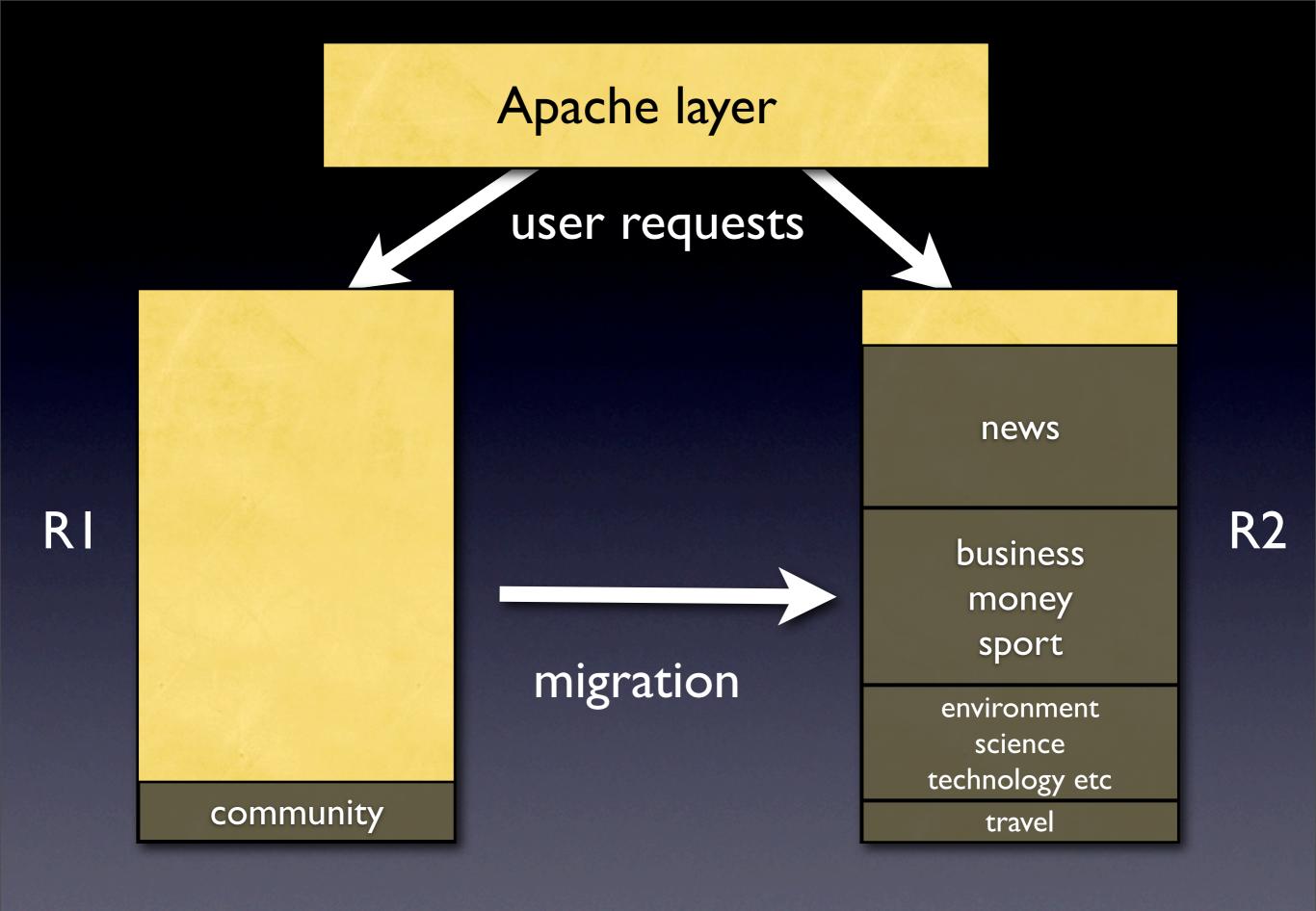


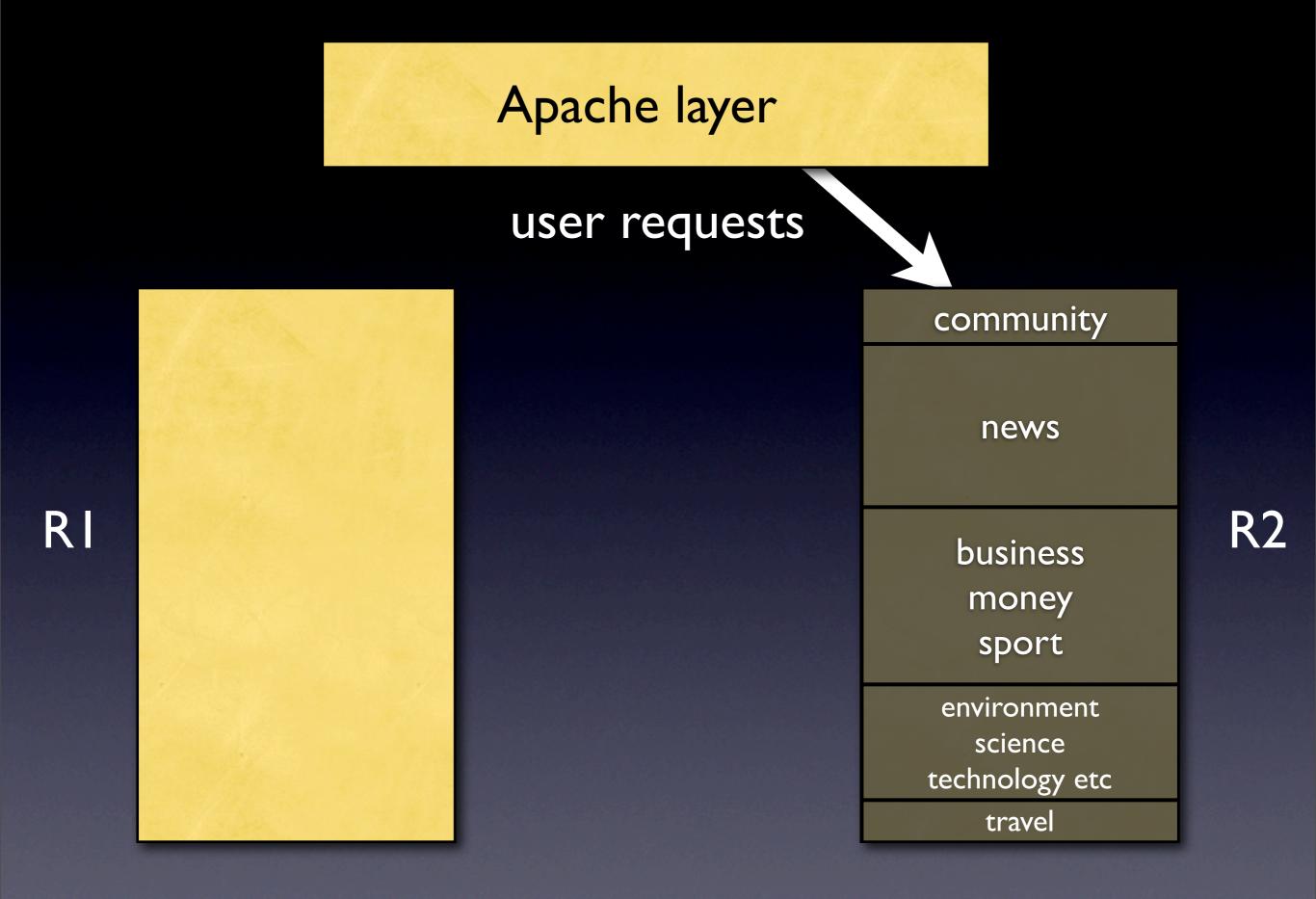












**OCON** 

# Apache layer

### user requests







RI



# R2 architecture

Start simple

### Impossible to predict final architecture

### Take an agile "Just in time" approach

Learn from each release



# Travel site build

### Apache layer

# Why Travel?

Only 14K articles to migrate Relatively low traffic Manageable performance Test our information architecture

money

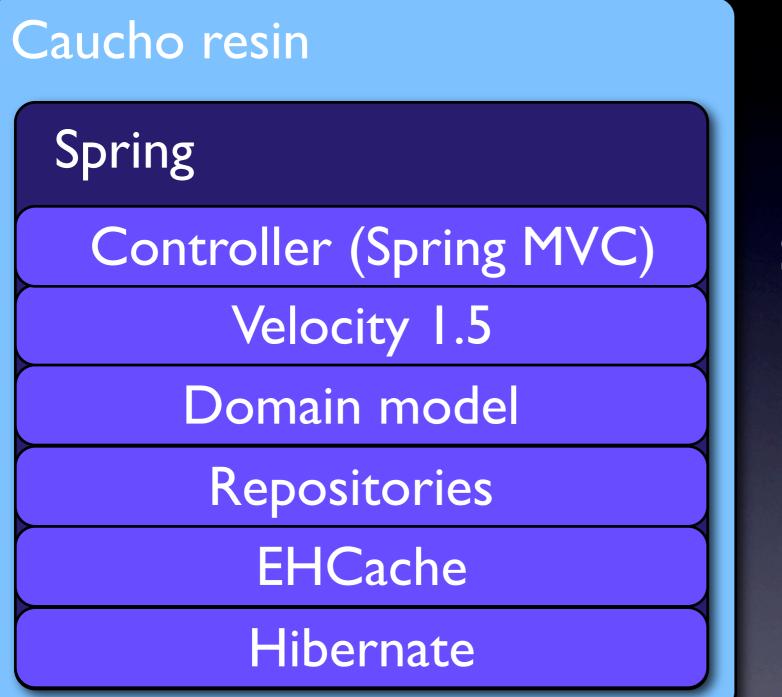
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# **Application architecture**



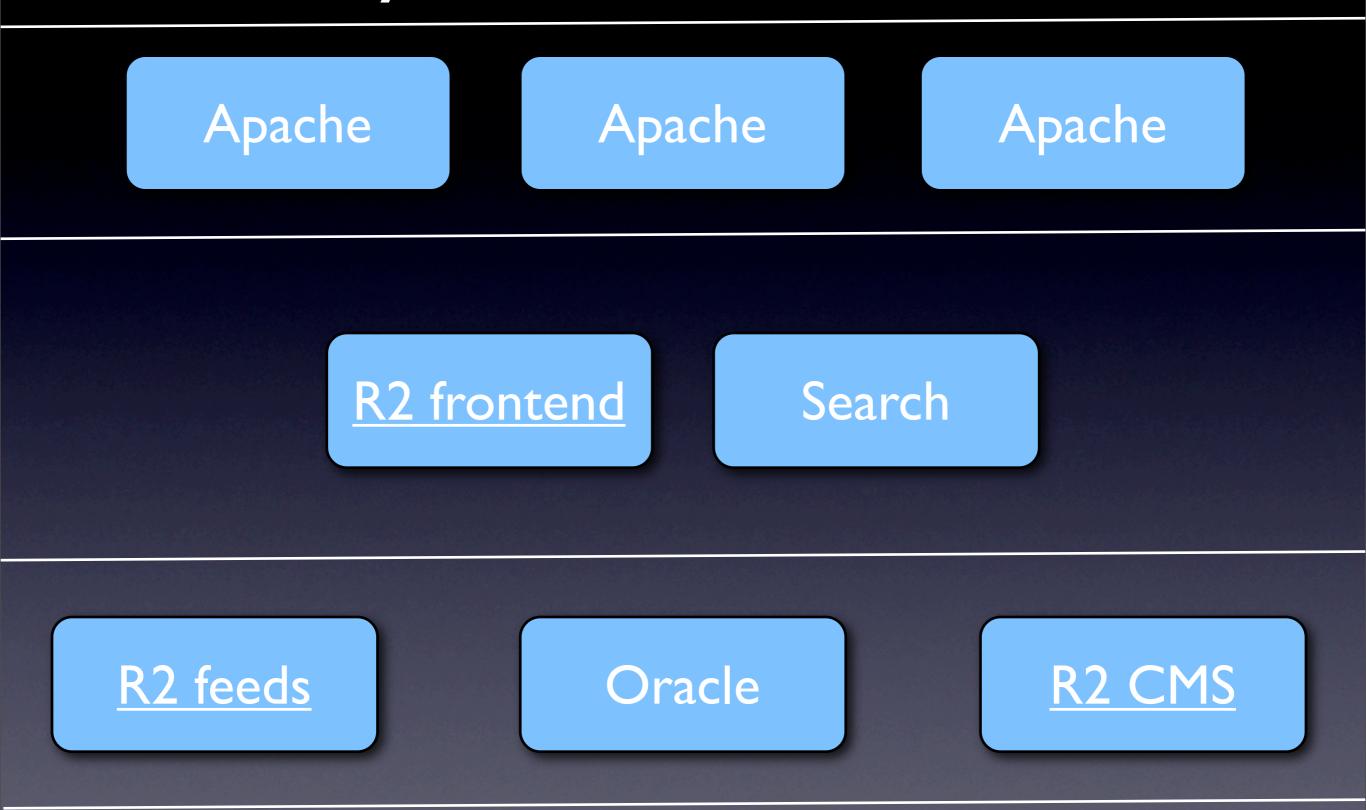
Java 6 build

Simple stateless app

EHCache

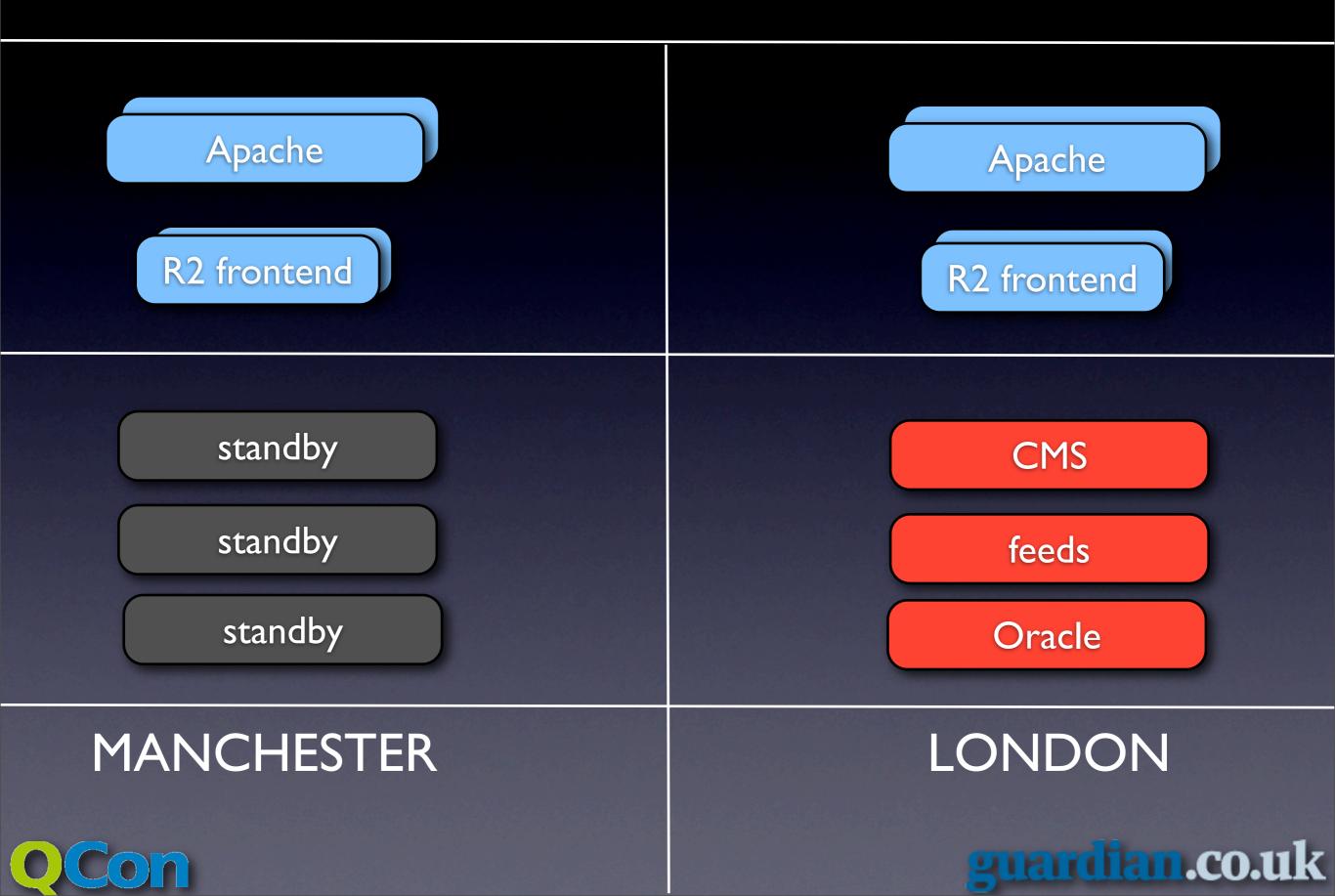
Only needs to scale to 14K articles

# System architecture

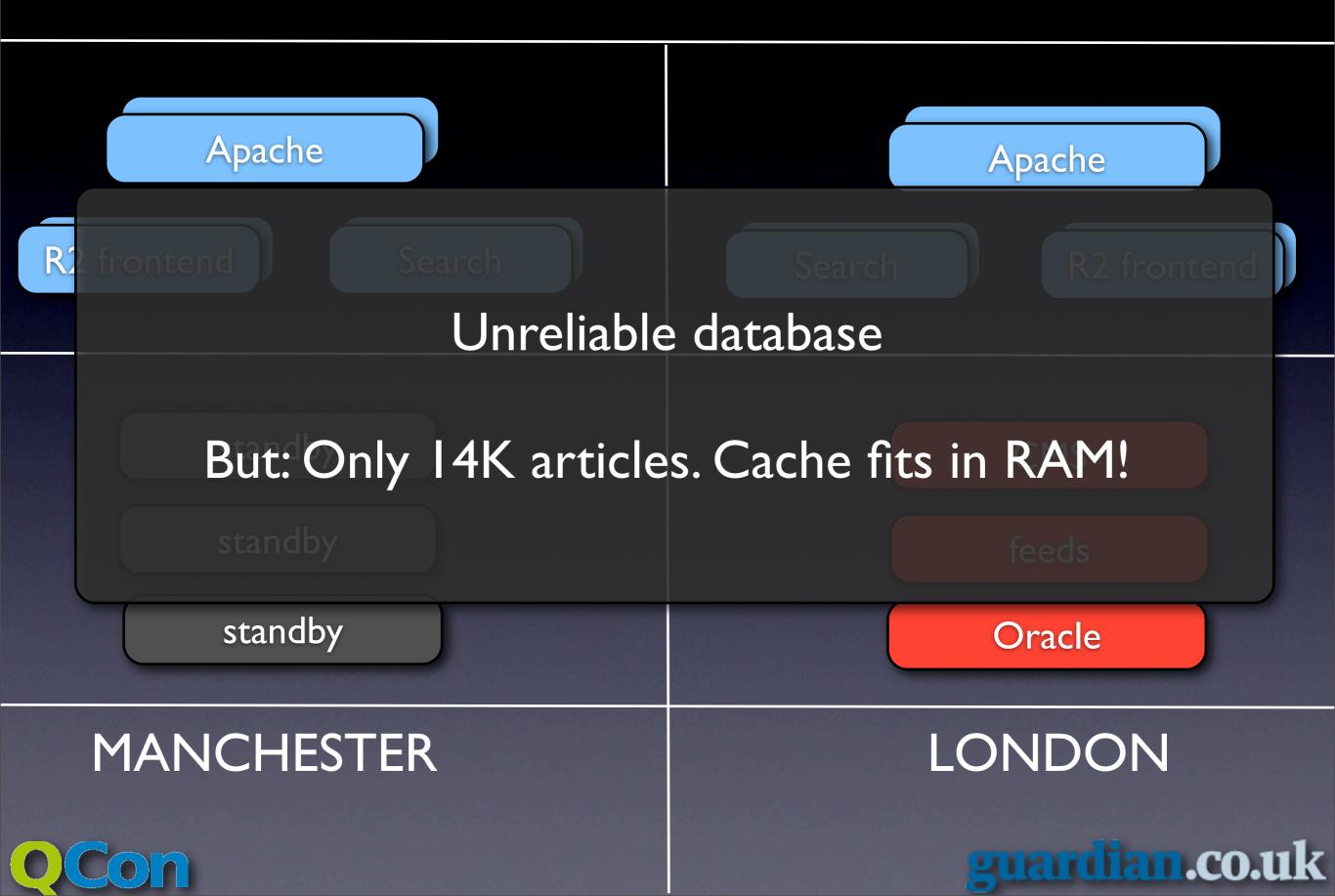


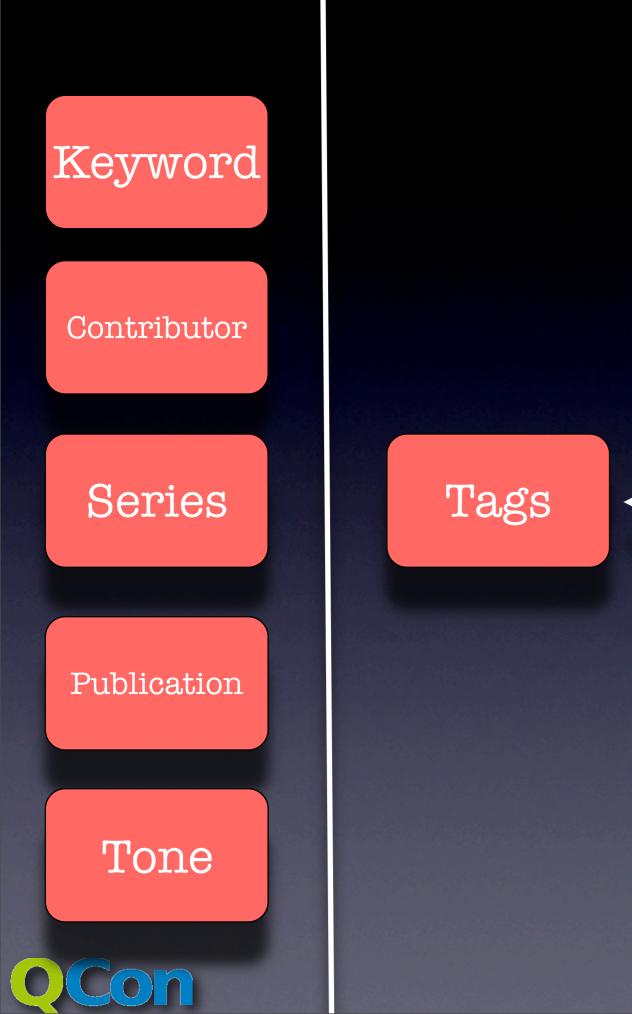


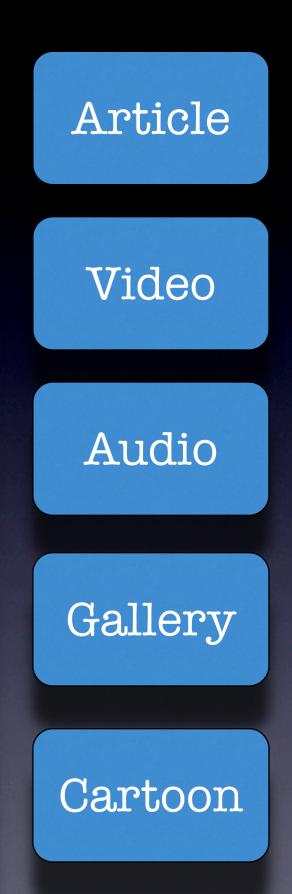
# Co-location



# Co-location







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### travel

#### Editors' picks



#### Taiwan's flavours of the month Gallery (18 pictures): Taipei has made its mark on the culinary map with its penchant for bizarrely themed restaurants. Photographs by Dan Chung



Ten affordable restaurants with rooms

With food this tempting, you'll be glad you only have to stagger upstairs at the end of the night

#### Ryanair to scrap check-in desks by October

The low-cost airline announces plans to introduce an online-only service by the autumn

#### Take five native New Yorkers ....

Locals' haunts, from East Village thrift shops to the best steakhouse in Brooklyn Live music bars in New York



#### Skye's the limit for designer pads

A Scottish architecture practice is making its mark on the island with stunning holiday homes Find a hotel

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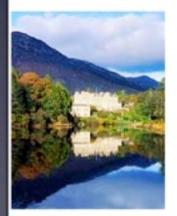
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**Rural retreating** 

#### Perth

Been there: readers share top travel tips

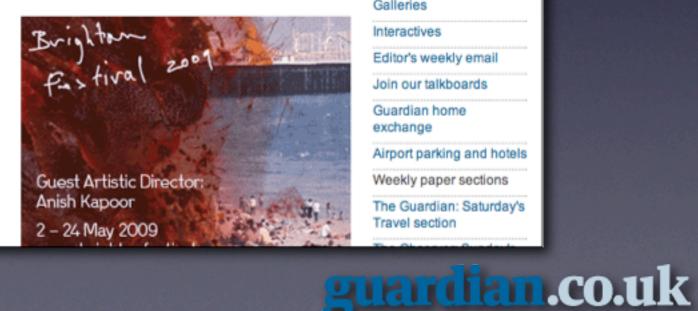
The Old Swan Barracks The Swan Barracks were built in 1896, and this imposing stone structure is one of the oldest buildings in Northbridge. But you won't find soldiers in the cavernous drill-hall - the historic building has been converted into a bright and breezy hostel ...

#### Perth Cottlesloe Beach

Posted by Sissi 10 Mar 2009

Gubbio Luigi's House on the Pratale farm Posted by milamila 10 Mar 2009

Perth Art Gallery of Western Australia



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#### Most recent



#### The hot 10 for 2009

4 Jan 2009: From a solar eclipse in China to walking with dinosaurs, by way of Peter Pan and Robbie Burns, Annabelle Thorpe lists the year's must-dos

# After serving time, hotel staff to serve guests

5 Dec 2008: Neudeck jail in Munich to be turned into four-star hotel with former inmates among staff

#### Winter wunderland

#### Readers' top tips

#### Berlin The Shy Chef

This is a secret restaurant operated from someone's home in central Berlin - a sort of underground restaurant. Brilliant food and a really cool idea! Read full tip... Posted by ACampbell 3 Mar 2009

Berlin GoArt! Berlin Posted by ACampbell 3 Mar 2009

#### Berlin Berlin for free Posted by moses6 27 Feb 2009

Berlin Public Transportation Posted by mitzyli 19 Nov 2008

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# "Simple sites"

Apache layer

What are "simple sites"? Sites with similar functionality to travel site

Content migration: 100K+ articles Front page of site

migration

business money sport environment science technology etc

travel

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 $\mathbf{R2}$ 

# "Simple sites"

### Apache layer

# Performance tests indicate we should scale out application layer

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**R**2

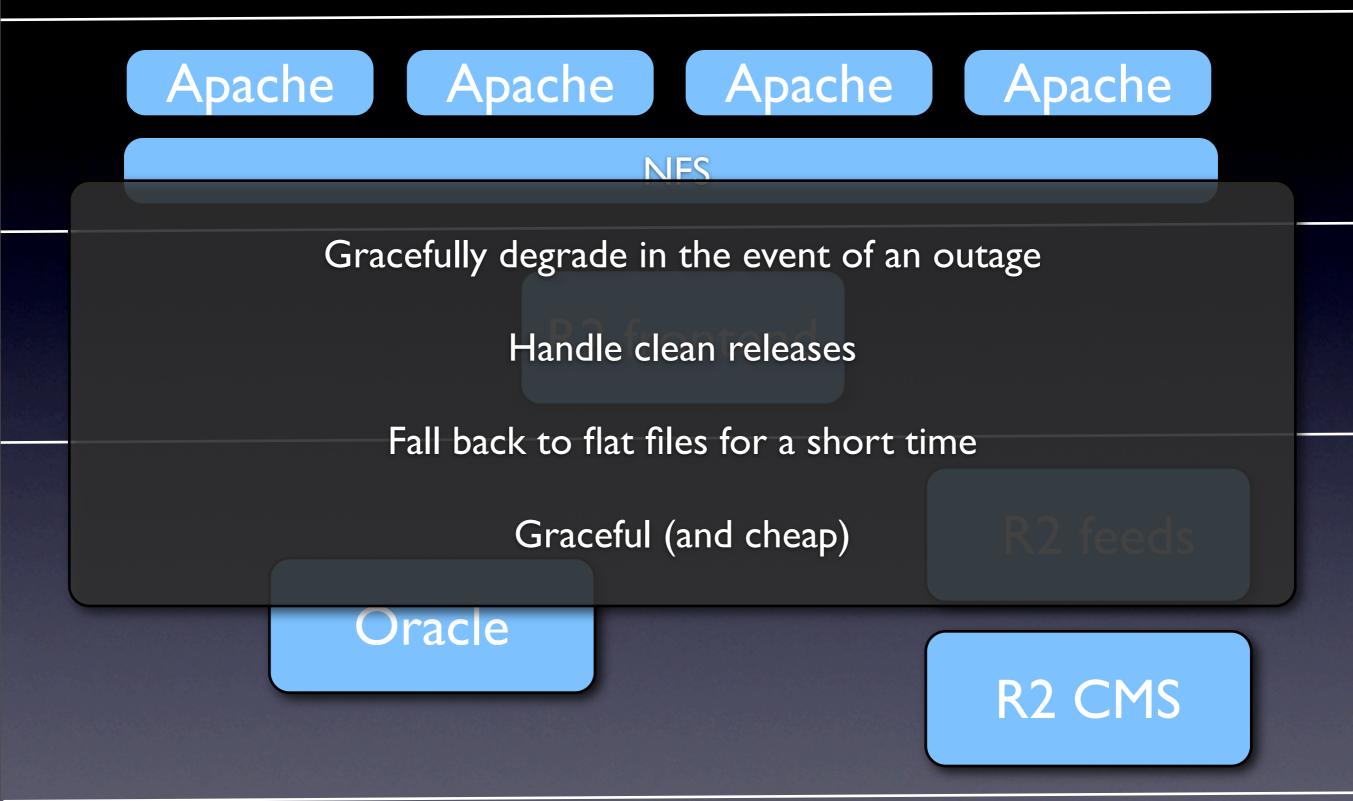
# "Simple sites"

Apache layer

user requests

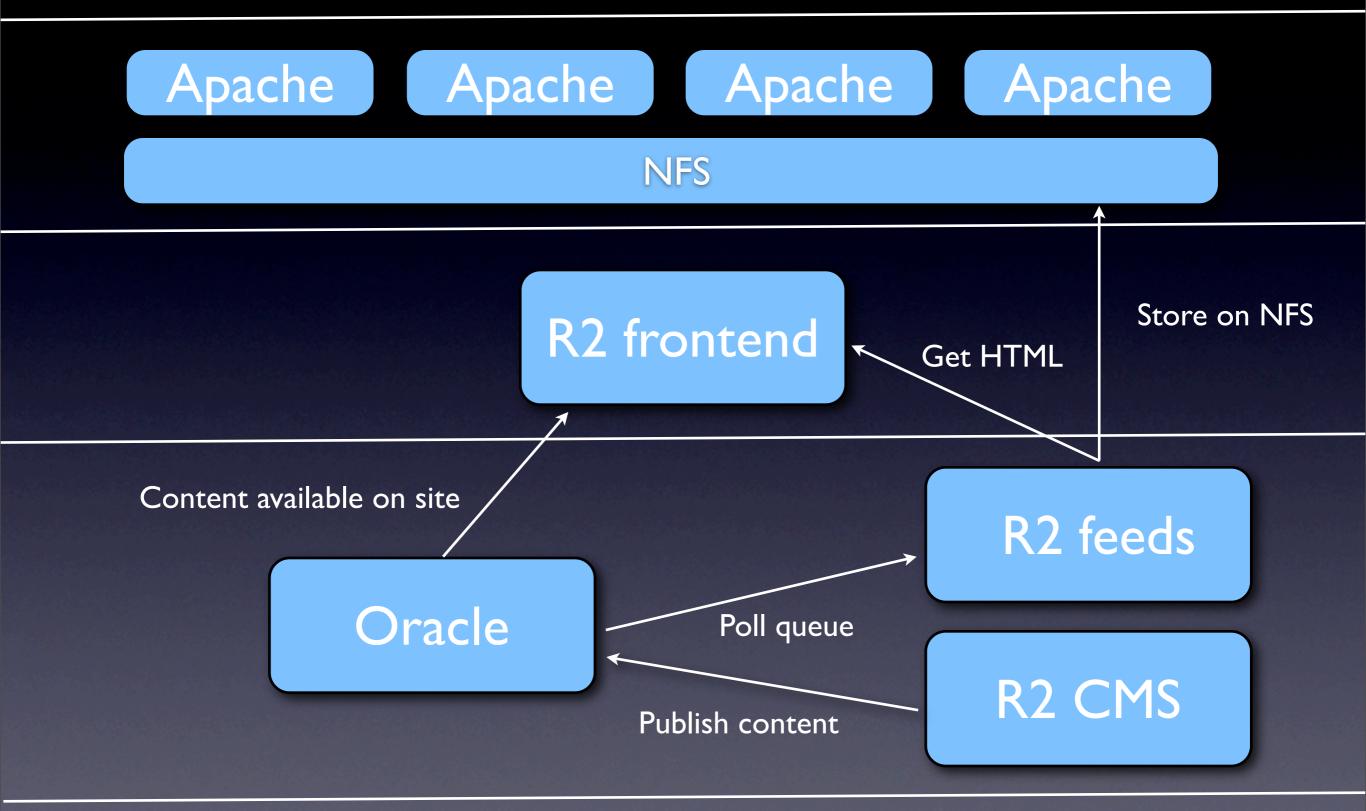
		longer fit in RAM: Site sta Ve are in a WAN! ££££ to		
R		ront page included in this i want to sleep at nig		R2
Con	business money sport	migration	environment science technology etc travel	

# Emergency mode



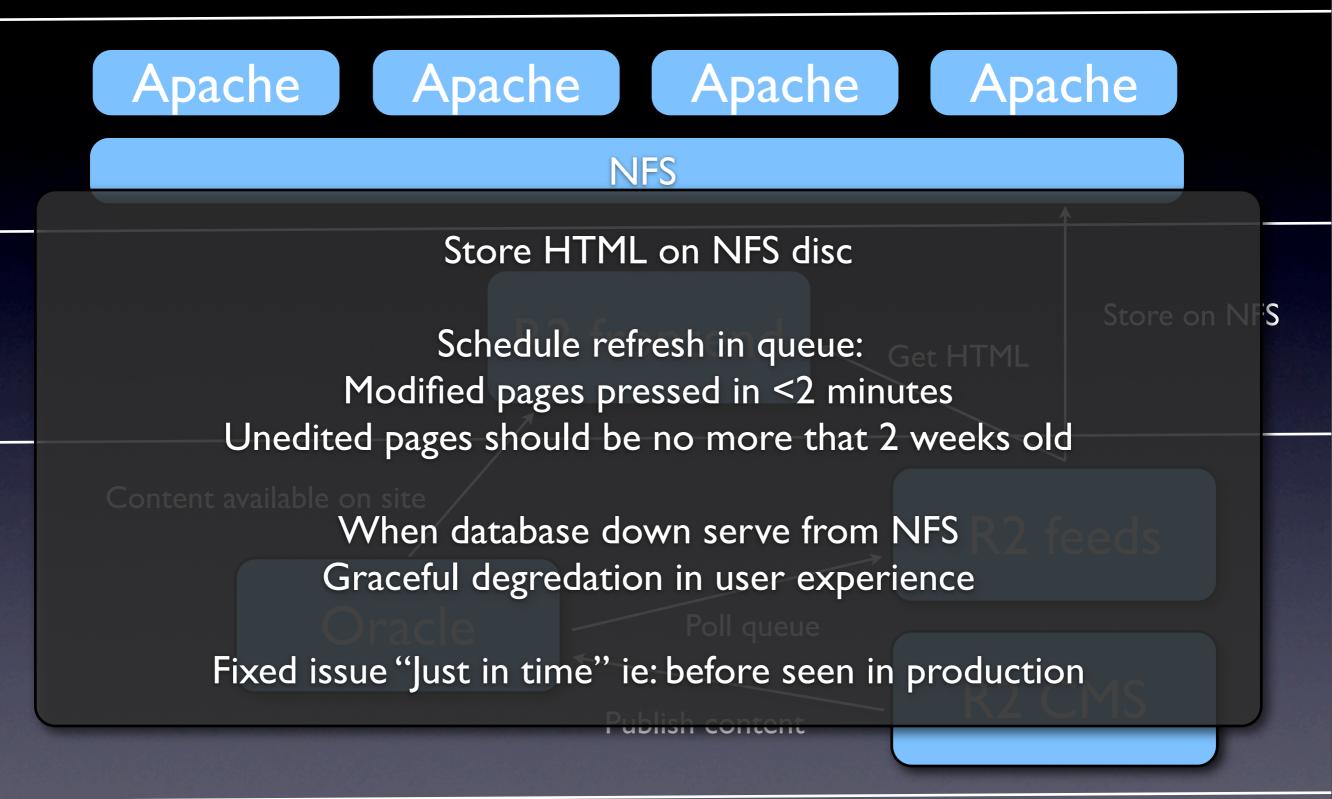


# Emergency mode





# Emergency mode



**quandiam.co.uk** 



## "Complex sites"

#### Apache layer



## "Complex sites"

#### Apache layer

200K + articles

Performance tests indicate platform will be able to cope

Some Oracle queries need optimising

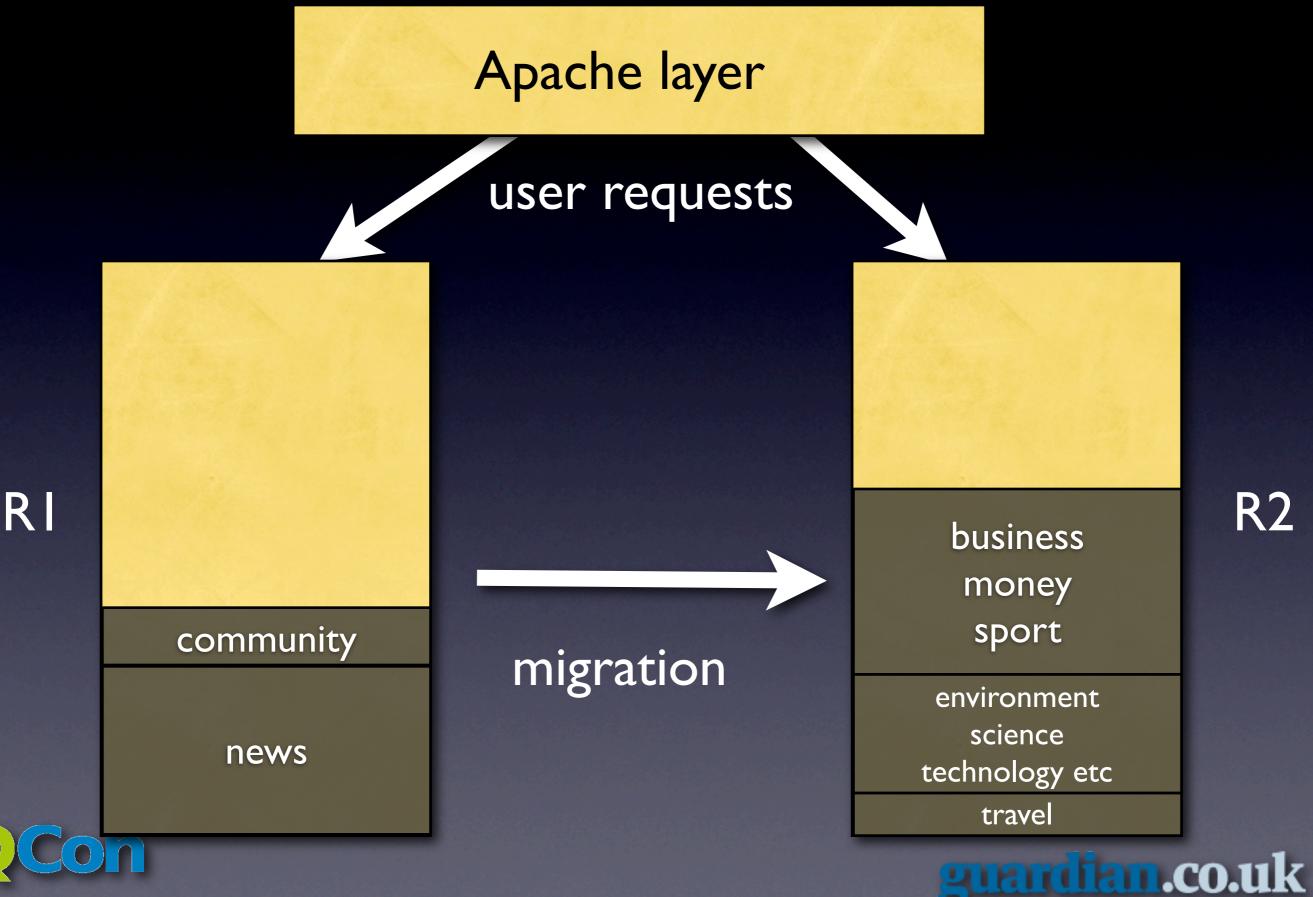
F

news

No scale increase required on app server

sport community migration environment science technology etc travel ardian.co.uk





**R2** 

# External information





# External information

Stop using database as integration point

Simple change: REST integration with third party server side

<sup>App se</sup> Use proxy server to ensure performance / stability stem

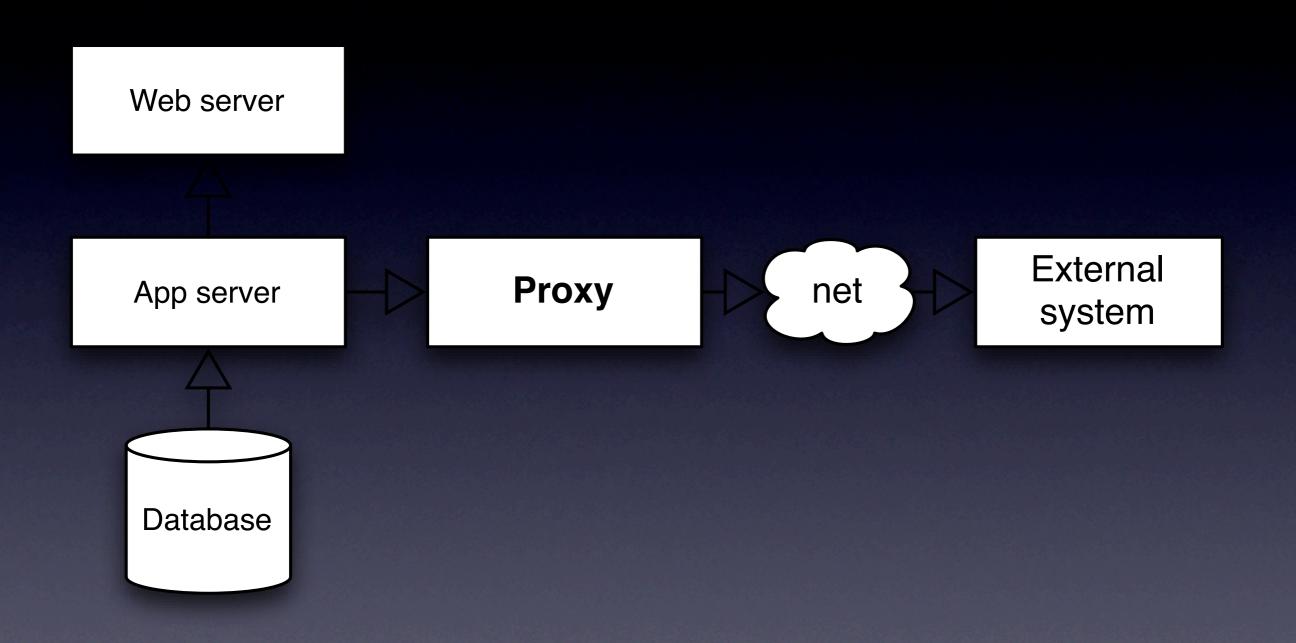
Third party control caching. Domain model.

Used on our Sport site for football / cricket scores.

**guardiam.co.u** 



# External information





Sport > Football > Liverpool

#### Liverpool v Real Madrid Match facts

		report Min	-by-min Match	facts	
Tuesday 10 Man	KO Rnd 1, Leg 2 ch 2009 19.45				Football Liverpool - Real Madrid
Final score	Liverpool Torres 16 Gerrard (pen) 28	<b>4 - 0</b> (HT 2 - 0)	Real Madrid		
	Gerrard 47 Dossena 88	( win 5-0 on a	elsnern		
	Liverpoo	1 111 0 0 011 0	tăi eăare		
Aggregate	Liverpool	5 – 0	Real Madrid		
Bookings	Gerrard 26 Mascherano 43 Dossena 85		Pepe 19 Heinze 28 Marcelo 62		
Corners	8		6		
Goal attempts	15			15	
On target	12	3			
Fouls	26			15	
Offside	5	2			
Liverpool	Jose Manuel Reina, Alvar Jamie Carragher, Javier M 60), Steven Gerrard (Jay S Fernando Torres (Andrea	Mascherano, X Spearing, 73),	abi Alonso (Luca Dirk Kuyt, Ryan B	s Leiva,	
Real Madrid	Iker Casillas, Sergio Ram Cannavaro (Rafael van d Wesley Sneijder, Fernand Gonzalo Higuain, Gonzalo Marcelo, 46)	er Vaart, 64), l io Ruben Gag	assana Diarra, L, o (Jose Maria Gut		
Referee	De Bleeckere, F				
Venue	Anfield				
Attendance	42,550				

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0		_

News Sport Comment Culture Business Money Life & style Travel Environment

Sport Olympics 2008

#### Wednesday 20 August 2008 Fixtures and results

Baseball			Full timetable		
Baseball : Baseball Preliminary Round - 20 August 2008 - 10:30	Aug 08 M T W T F S S				
Country	Score	Country	28 29 30 31 <b>1 2 3</b>		
Cuba	17-1	China	4 5 6 7 8 9 10		
			11 12 13 14 15 16 17		
Baseball : Baseball Preliminary Round -	Came 26		18 19 20 21 22 23 24		
20 August 2008 - 11:30	Game 20		25 26 27 28 29 30 31		
Country	Score	Country			
Netherlands	0-10	South Korea	Results by		
			discipline		
Baseball : Baseball Preliminary Round -	Olympics 2008: Aquatics				
20 August 2008 - 18:00			Olympics 2008: Archery		
Country	Score	Country	Olympics 2008: Athletics		
Canada	5-6	Chinese Taipei	Olympics 2008: Badminton		
			Olympics 2008: Baseball		
Baseball : Baseball Preliminary Round - 20 August 2008 - 19:00	Game 28		Olympics 2008: Basketball		
Country	Score	Country	Olympics 2008: Boxing		
Japan	2-4	United States			
			Olympics 2008: Canceing and kayaking		
			Olympics 2008: Cycling		



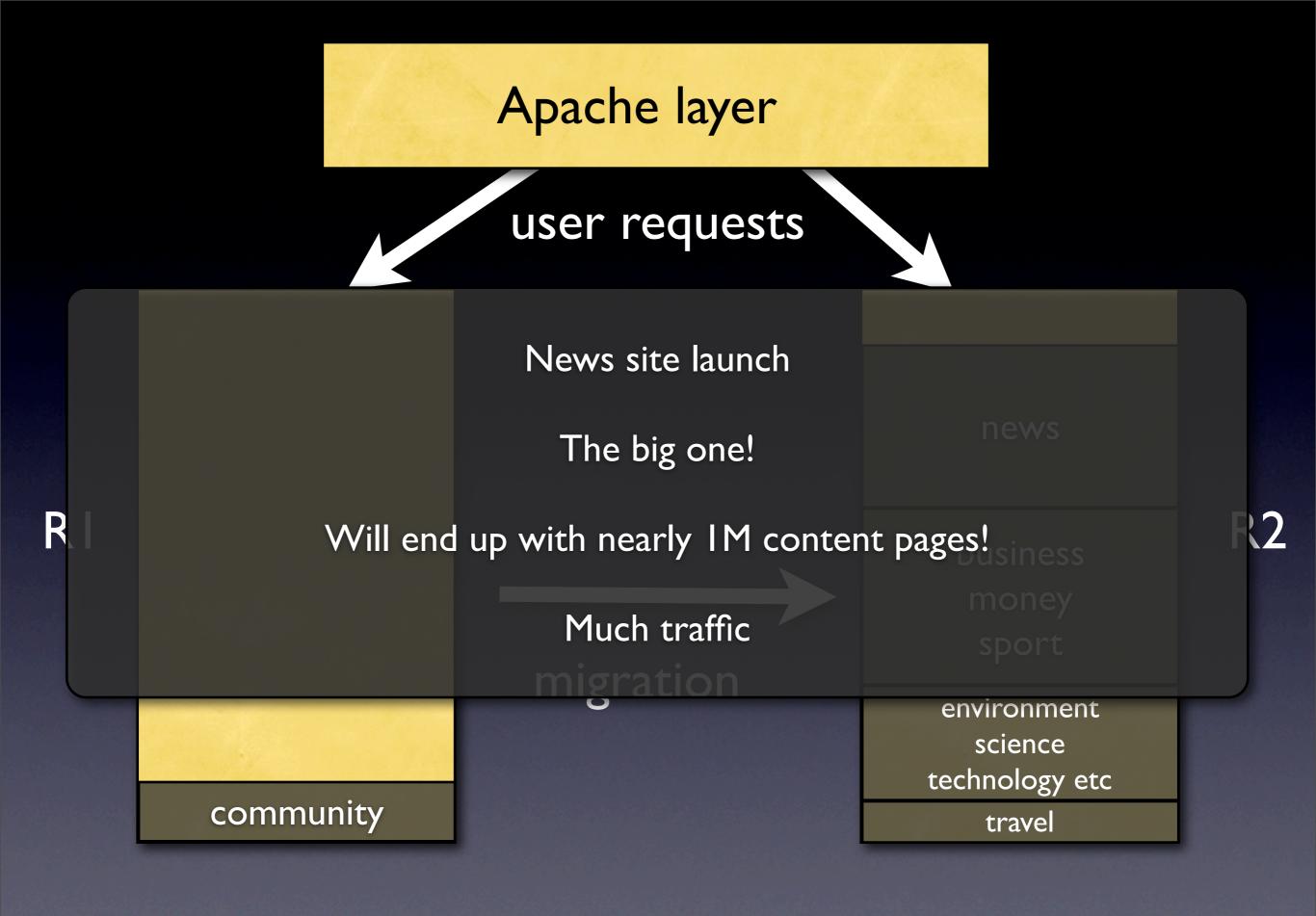
#### **Guardian University Guide 2009**

#### University ranking : Extract of the table

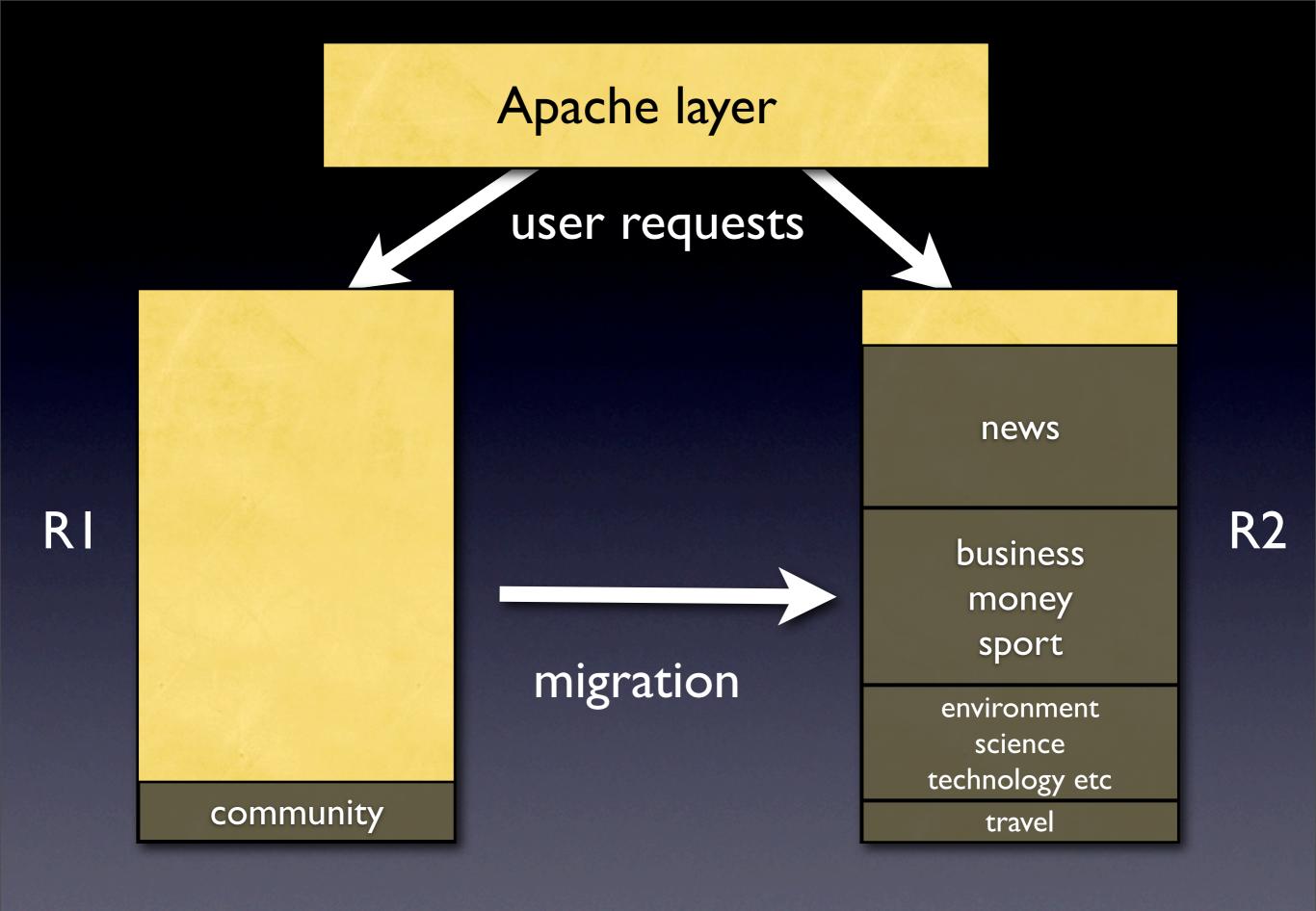
Institution	Average teaching score
Aston	67.30
Nottingham	67.20
Glasgow	67.00

- Full profile for Nottingham university
- Full university table





**QCon** 



QCon

### Scalability predictions

Platform team formed. They predict problems with:

> related content tag pages

Both will max out our database

How radical will we have to be?



### 40% of Oracle load

#### **Related information**

World news United States · Barack Obama · Democrats

Observer



#### Election day across the US

5 Nov 2008: A selection of the best images from across the US on election day 2008

More galleries

16 Oct 2008 Ballots already cast overwhelmingly favour Democrats, exit surveys suggest

29 Aug 2008 Jonathan Freedland at the Democratic convention

29 Aug 2008 Lola Adesioye: Dr King would have been proud to see Barack Obama's nomination

27 Aug 2008 Jay Stevens: Montana up for grabs for the Democrats



'Barack Obama showed he has some steel' 29 Aug 2008: Jonathan Freedland analyses the rousing Denver address of the presidential nominee as he tackles race, Iraq and the Republicans

More video

#### Difficult to decache

#### **Related information**

World news United States · Barack Obama · Democrats

Observer



#### Election day across the US

5 Nov 2008: A selection of the best images from across the US on election day 2008

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16 Oct 2008 Ballots already cast overwhelmingly favour Democrats, exit surveys suggest

29 Aug 2008 Jonathan Freedland at the Democratic convention

29 Aug 2008 Lola Adesioye: Dr King would have been proud to see Barack Obama's nomination

27 Aug 2008 Jay Stevens: Montana up for grabs for the Democrats



'Barack Obama showed he has some steel' 29 Aug 2008: Jonathan Freedland analyses the rousing Denver address of the presidential nominee as he tackles race, Iraq and the Republicans

More video

### High editorial value component

#### **Related information**

World news United States · Barack Obama · Democrats

Observer



#### Election day across the US

5 Nov 2008: A selection of the best images from across the US on election day 2008

More galleries

16 Oct 2008 Ballots already cast overwhelmingly favour Democrats, exit surveys suggest

29 Aug 2008 Jonathan Freedland at the Democratic convention

29 Aug 2008 Lola Adesioye: Dr King would have been proud to see Barack Obama's nomination

27 Aug 2008 Jay Stevens: Montana up for grabs for the Democrats



'Barack Obama showed he has some steel' 29 Aug 2008: Jonathan Freedland analyses the rousing Denver address of the presidential nominee as he tackles race, Iraq and the Republicans

More video

### Get it off the database!!

#### **Related information**

World news United States · Barack Obama · Democrats

Observer



#### Election day across the US

5 Nov 2008: A selection of the best images from across the US on election day 2008

More galleries

16 Oct 2008 Ballots already cast overwhelmingly favour Democrats, exit surveys suggest

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27 Aug 2008 Jay Stevens: Montana up for grabs for the Democrats



'Barack Obama showed he has some steel' 29 Aug 2008: Jonathan Freedland analyses the rousing Denver address of the presidential nominee as he tackles race, Iraq and the Republicans

More video

### <u>Solution</u>

### Use Endeca search engine

### Index page ID > [tag IDs]

# Group tag IDs into buckets. Bucket size determined by content volume for tag.





### **Solution**

Page ID	BI	B2	B3	B4	B5	B6	B7	<b>B8</b>
123		34,575		632			45	645
124	15				551	389		
125		45	4,676		34			

Tags with most content

Tags with least content

### <u>Solution</u>

#### When user requests page:

Free text search for tag IDs.

Search engine relevance ranks results. Tags with least content get higher relevance. Returns page IDs.

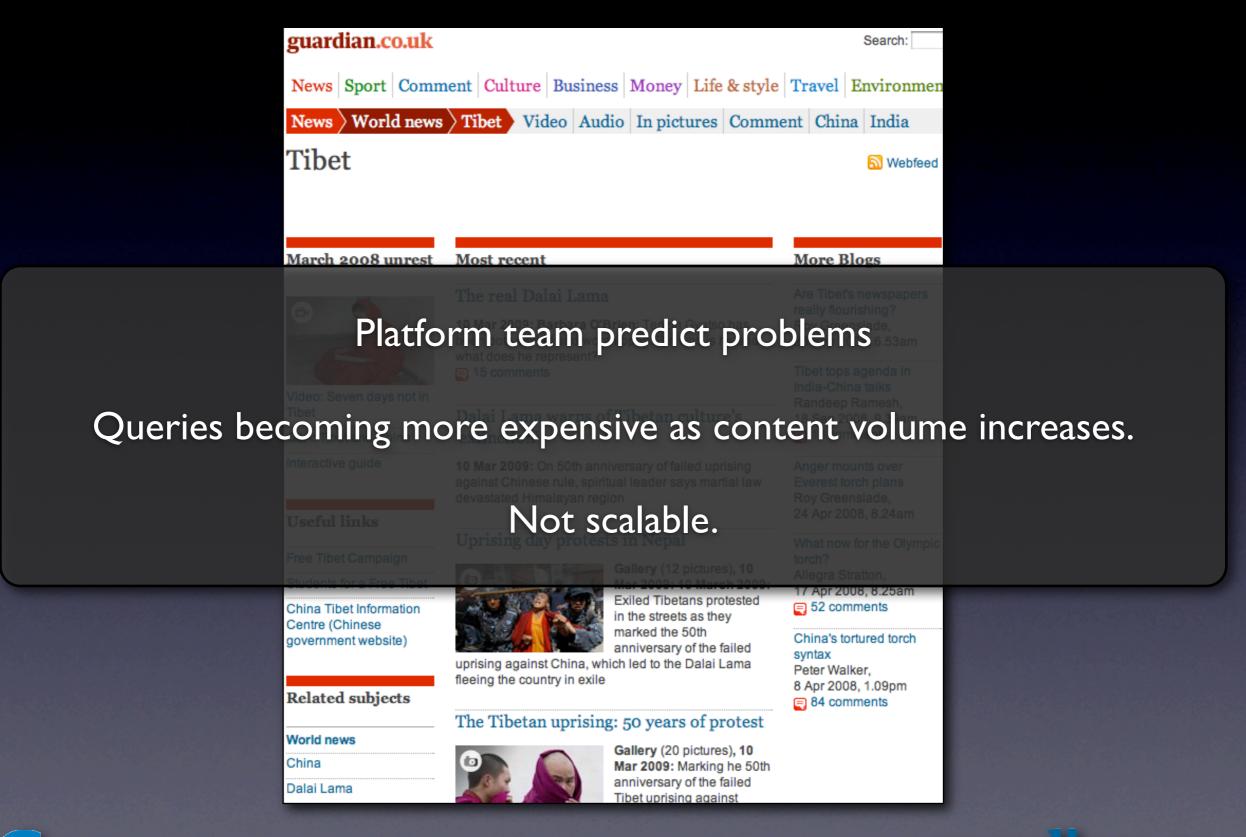




### **Problem 2: Tag queries**

guardian.co.uk						Search:	
News Sport Comm	nent Culture	Business	Money	Life & style	Travel	Environmen	
News World news	Tibet Vie	leo Audio	In pictu	res Comm	ent Chin	a India	
Tibet						Nebfeed	
March 2008 unrest	Most recent				More B	logs	
	The real Da	lai Lama				s newspapers	
6	10 Mar 2009: E been both vilifie what does he re	really flourishing? Roy Greenslade, 26 Sep 2008, 6.53am					
C PA	15 comment		Tibet tops agenda in India-China talks				
Video: Seven days not in Tibet	Dalai Lama warns of Tibetan culture's Randeep Ramesh 18 Sep 2008, 9.39						
Q&A: Tibet and China	'extinction'	indiano or i	ibotuii ou	itur o o	a 18 comments		
Interactive guide	10 Mar 2009: C against Chines devastated Him	e rule, spiritual	l leader says		-	ounts over orch plans onslade,	
Useful links					24 Apr 20	08, 8.24am	
Free Tibet Campaign	Uprising da	_	_		What now torch?	ofor the Olympic	
Students for a Free Tibet			allery (12 pio ar 2009: 10	ctures), 10 March 2009:	Allegra S	tratton, 108, 8.25am	
China Tibet Information	- 12 St.		xiled Tibetan the streets a		52 con		
Centre (Chinese government website)		m 🖉	arked the 50 nniversary of	th		ortured torch	
	uprising agains	t China, which			syntax Peter Wa	lker,	
Related subjects	fleeing the cour	ntry in exile			8 Apr 200	8, 1.09pm nments	
Warld nour	The Tibetar	uprising:	50 years o	of protest			
World news China			allery (20 pic				
Dalai Lama	JAR .	ar	nniversary of				
		Ti	bet uprising	against			

### Tag queries



### Tag queries

### Team have 2 ideas:

I: Cache page fragments on disc. Use Apache SSI.2: SQL Queries can be sufficiently optimised

I am tempted to just pick option I.



### but....





### Developers are better than architects





Developers have greater understanding of the real detail of the system innards

Don't dictate to developers

Let them innovate

Allow them to try both options.

(Privately I bet on Option I, cache page fragments on disc)



### Actual solution

# Independent Oracle consultant (with beard) optimised problem queries in 1 day.

Performance tests say we're good to go for News.

Not what I expected!





Platform team predicting scalability horizon ahead

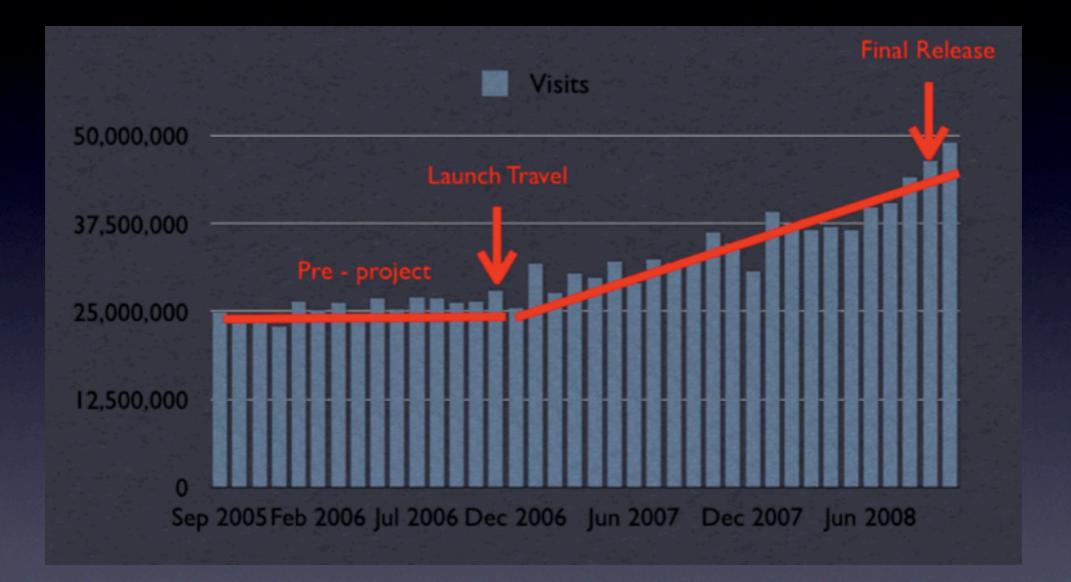
Caches overflowing

Database load increasing

Can no longer add app tier servers to scale

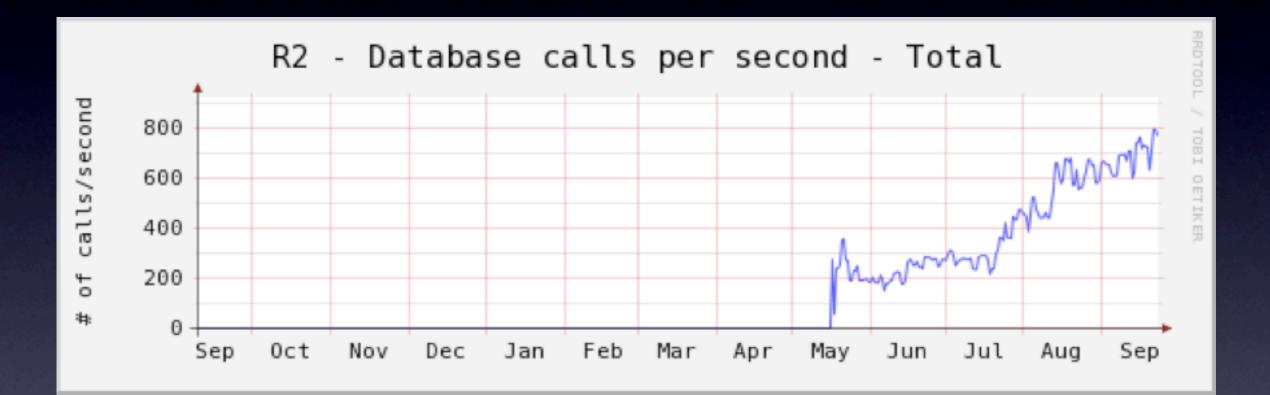














#### Reduce database load by 50%

Keep it there





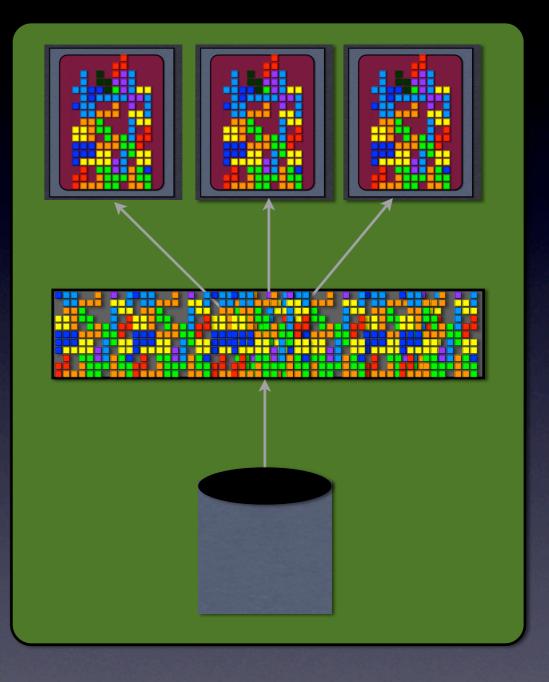
JBOSS cache & memcached

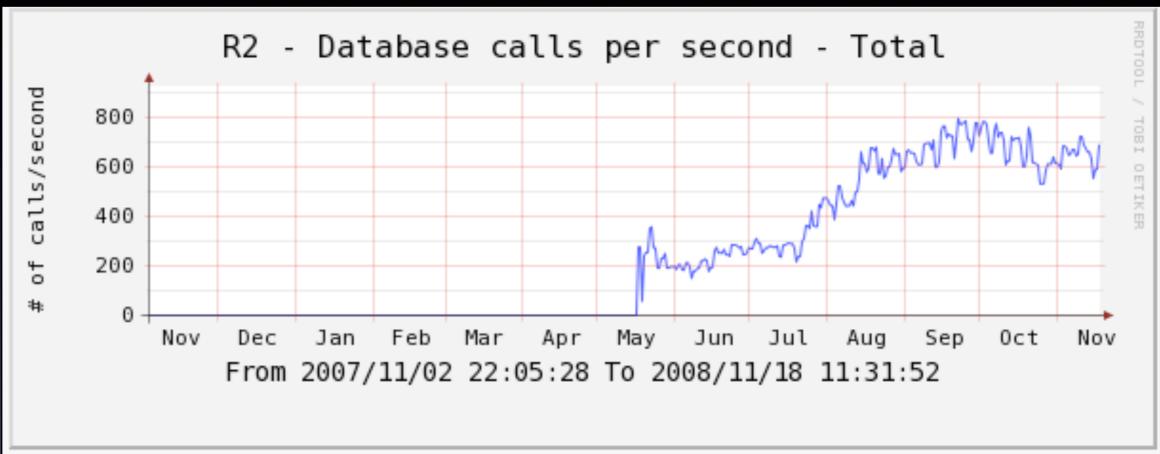
6Gb distributed cache in development now

Can scale app tier without killing database

Akami reverse proxy to reduce frontend load

Required much later than I thought!





Yearly (1 Day Average)





Agile architecture is possible

Evolutions often smaller than expected

Reserve technical time in project budget

Try things out.

Make small mistakes.

Let developers innovate



### One more thing...





### OPEN PLATFORM Build applications with the Guardian









### Content API

#### Backed of our search engine

#### Provides full access to all guardian content

### Supports XML, JSON, ATOM





Free for apps that don't publish full content Advertising network for those that do Currently in limited private beta





API Console (close)	
/content/search?q=environment	Go Forget my API key
XML JSON Raw output	
<pre><search count="30021" start-index="0"> <results> <content 2000="" <saction-name="" http:="" id="4080614" type="article" uk="" url="http://www.guardian.co.uk/uk/2000 url=" w="" www.guardian.co.uk="">UK newsGreen groups waiting fo environment in almost four years ye minister to admit that Labour had environmental issues since coming t <li><li><link-text>Blair accused of failing <sublication-date>2000-10-24T00:00 <tagged=with> </tagged=with>      <tag 19="" <tag="" api.guardian.co.uk="" api.guardianapi="" filter='/global/johnvidal"' government="" http:="" labour="" labour"="" name="Uk news" t<="" td="" type="keywor url=" url="http://api.guardian.co.uk/ &lt;tag name=" web-="" www.guardian.co.uk=""><td><pre>0614"&gt;     UK news - 10229     Politics - 5799     Environment - 5647     World news - 5492     Business - 4665     Society - 3950     Comment - 3448     Observer - 3347     Education - 2724     Culture - 2466     News - 2203     Media - 2063     Life and style - 2023     News - 1888     Money - 1831     Technology - 1561     Comment is free - 1549     Sport - 1547     Science - 1531     Higher education - 1473     United States - 1089     Travel - 1031     The Guardian - 786     Work &amp; careers - 663     Work &amp; careers - 663 </pre></td></tag></sublication-date></link-text></li></li></content></results></search></pre>	<pre>0614"&gt;     UK news - 10229     Politics - 5799     Environment - 5647     World news - 5492     Business - 4665     Society - 3950     Comment - 3448     Observer - 3347     Education - 2724     Culture - 2466     News - 2203     Media - 2063     Life and style - 2023     News - 1888     Money - 1831     Technology - 1561     Comment is free - 1549     Sport - 1547     Science - 1531     Higher education - 1473     United States - 1089     Travel - 1031     The Guardian - 786     Work &amp; careers - 663     Work &amp; careers - 663 </pre>

API Console (close)	
/content/search?q=environment	Go Forget my API key
XML JSON Raw output	
<pre><search count="30021" start-index="0"> <results> <content 2000="" <saction-name="" http:="" id="4080614" type="article" uk="" url="http://www.guardian.co.uk/uk/2000 url=" w="" www.guardian.co.uk="">UK newsGreen groups waiting fo environment in almost four years ye minister to admit that Labour had environmental issues since coming t <li><li><link-text>Blair accused of failing <sublication-date>2000-10-24T00:00 <tagged=with> </tagged=with>      <tag 19="" <tag="" api.guardian.co.uk="" api.guardianapi="" filter='/global/johnvidal"' government="" http:="" labour="" labour"="" name="Uk news" t<="" td="" type="keywor url=" url="http://api.guardian.co.uk/ &lt;tag name=" web-="" www.guardian.co.uk=""><td><pre>0614"&gt;     UK news - 10229     Politics - 5799     Environment - 5647     World news - 5492     Business - 4665     Society - 3950     Comment - 3448     Observer - 3347     Education - 2724     Culture - 2466     News - 2203     Media - 2063     Life and style - 2023     News - 1888     Money - 1831     Technology - 1561     Comment is free - 1549     Sport - 1547     Science - 1531     Higher education - 1473     United States - 1089     Travel - 1031     The Guardian - 786     Work &amp; careers - 663     Work &amp; careers - 663 </pre></td></tag></sublication-date></link-text></li></li></content></results></search></pre>	<pre>0614"&gt;     UK news - 10229     Politics - 5799     Environment - 5647     World news - 5492     Business - 4665     Society - 3950     Comment - 3448     Observer - 3347     Education - 2724     Culture - 2466     News - 2203     Media - 2063     Life and style - 2023     News - 1888     Money - 1831     Technology - 1561     Comment is free - 1549     Sport - 1547     Science - 1531     Higher education - 1473     United States - 1089     Travel - 1031     The Guardian - 786     Work &amp; careers - 663     Work &amp; careers - 663 </pre>

#### API Console (close)

```
/content/tags?g=environment
                                                                              Go
    XML
                 JSON
                               Raw output
<tags count="5" start-index="0">
   <tag name="Geography and environment studies" type="keyword"
   filter="/education/geographyandenvironmentstudies" api-
   url="http://api.guardianapis.com/content/search?
   filter=/education/geographyandenvironmentstudies" web-
   url="http://www.guardian.co.uk/education/geographyandenvironmentstudies">
   </tag>
   <tag name="Environment Q&As" type="keyword" filter="/environment/qa" api-
   url="http://api.guardianapis.com/content/search?filter=/environment/ga" web-
   url="http://www.guardian.co.uk/environment/ga"></tag>
   <tag name="environment" type="keyword" filter="/guardian-films/environment"
   api-url="http://api.guardianapis.com/content/search?filter=/guardian-
   films/environment" web-url="http://www.guardian.co.uk/guardian-
   films/environment"></tag>
   <tag name="Environment" type="keyword" filter="/environment" api-
   url="http://api.guardianapis.com/content/search?filter=/environment" web-
   url="http://www.guardian.co.uk/environment"></tag>
   <tag name="Guardian Environment Network" type="keyword"
   filter="/environment/network" api-
   url="http://api.guardianapis.com/content/search?filter=/environment/network"
   web-url="http://www.guardian.co.uk/environment/network"></tag>
</tags>
```





API Console (close)						
/content/search?fil	ter=/environment&fi	lter=/world/barack-obama&before=20081101&q=congress+voting+ Go				
XML	JSON	Raw output				
	="1" start-inde	5x= "0">				
<results></results>	+ + + - " 2207071(	0" type="auticle" yeb				
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	tions2008" api-	<pre>lian.co.uk/environment/2008/oct/20/network-</pre>				
		- lianapis.com/content/item/338787109">				
		dian.co.uk				
		r McCain: environmental voting records in				
	gress <th></th>					
		sis of the voting records of the two presidential				
		lp from our friends at Environment				
	rica <th></th>					
 by	line>Duncan Cl	ark				
		ironment				
<tr< th=""><td>ail-text&gt; Anal</td><th>ysis of the voting records of the two presidential</th></tr<>	ail-text> Anal	ysis of the voting records of the two presidential				
hop	efuls, with he	lp from our friends at Environment America				
tex	t>					
<11	nk-text> <b>Obama</b>	or McCain: environmental voting records in				
	gress <th></th>					
-	<pre><publication-date>2008-10-20T00:00:00</publication-date></pre>					
<ta< th=""><td colspan="6"><tagged-with></tagged-with></td></ta<>	<tagged-with></tagged-with>					
	<tag <="" filter="/environment/biofuels" name="Biofuels" td="" type="keyword"></tag>					
<pre>api-url="http://api.guardianapis.com/content/search?</pre>						
filter=/environment/biofuels" web-						
url="http://www.guardian.co.uk/environment/biofuels">						
<tag <="" name="Climate change" td="" type="keyword"></tag>						
filter="/environment/climate-change" api-						
url="http://api.guardianapis.com/content/search?						
filter=/environment/climate-change" web-						
url="http://www.guardian.co.uk/environment/climate-change"> <tag <="" filter="/environment/energy" name="Energy" td="" type="keyword"></tag>						
		://api.guardianapis.com/content/search?				
	api-uri= nccb	//apr.guardranaprs.com/concent/search?				

QCon

#### DATA STORE Facts you can use

Alan Rusbridger on why data matters

#### Guardian data

#### Get our full university data

- The Guardian university rankings
- 3 comments
- University research departments ranked

#### See the data underlying our tax database

Find out how much tax the FTSE100 pay

- 👆 Interactive guide to the data
- Special report: the tax gap

#### Population

#### England's population, by sex and race

Experimental stats showing the population of England, by sex and ethnic mix

- Post your comment
- Britain's population since 1946
- European population change
- World populations
- Population and income around the world

#### Gender equality: The sex war numbers

How many women get paid equally to men? 1 comment

#### Military

#### Costs of British operations in Iraq and Afghanistan

The price of Britain's military adventures

1 comment

- British deaths in Iraq and Afghanistan
- British troop numbers in Iraq
- British soldiers cause of death
- British overseas deployments
- British forces ethnic breakdown
- British forces by sex
- British military intelligence spending

#### Migration

#### Foreign-born people living in the UK

People resident and foreign-born workers Post your comment Asylum seekers to the UK

#### Education

#### Get our full university data

The Guardian university rankings 3 comments University research departments ranked

#### Health, UK

#### How much do we exercise?

For most of us sport is something we'd rather not be bothered with

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- What do we eat?
- Obesity among British adults and children
- Drug use by young people across the UK

#### Health, world

#### World health spending

Around 19% of US government expenditure goes on health

- Post your comment
- Medical personnel by country
- Immunisation rates around the world
- The world in births
- Life expectancy by country
- Condom use around the world

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puandiam.co.uk

Smoking figures for every country

- 2 comments
- Suicide rates in different countries
- Fundamental fat facts
- Boozers of the world

**OCON** 

### http://www.guardian.co.uk/open-platform

### http://blogs.guardian.co.uk/inside

### Thank you



