

# Patterns for the People

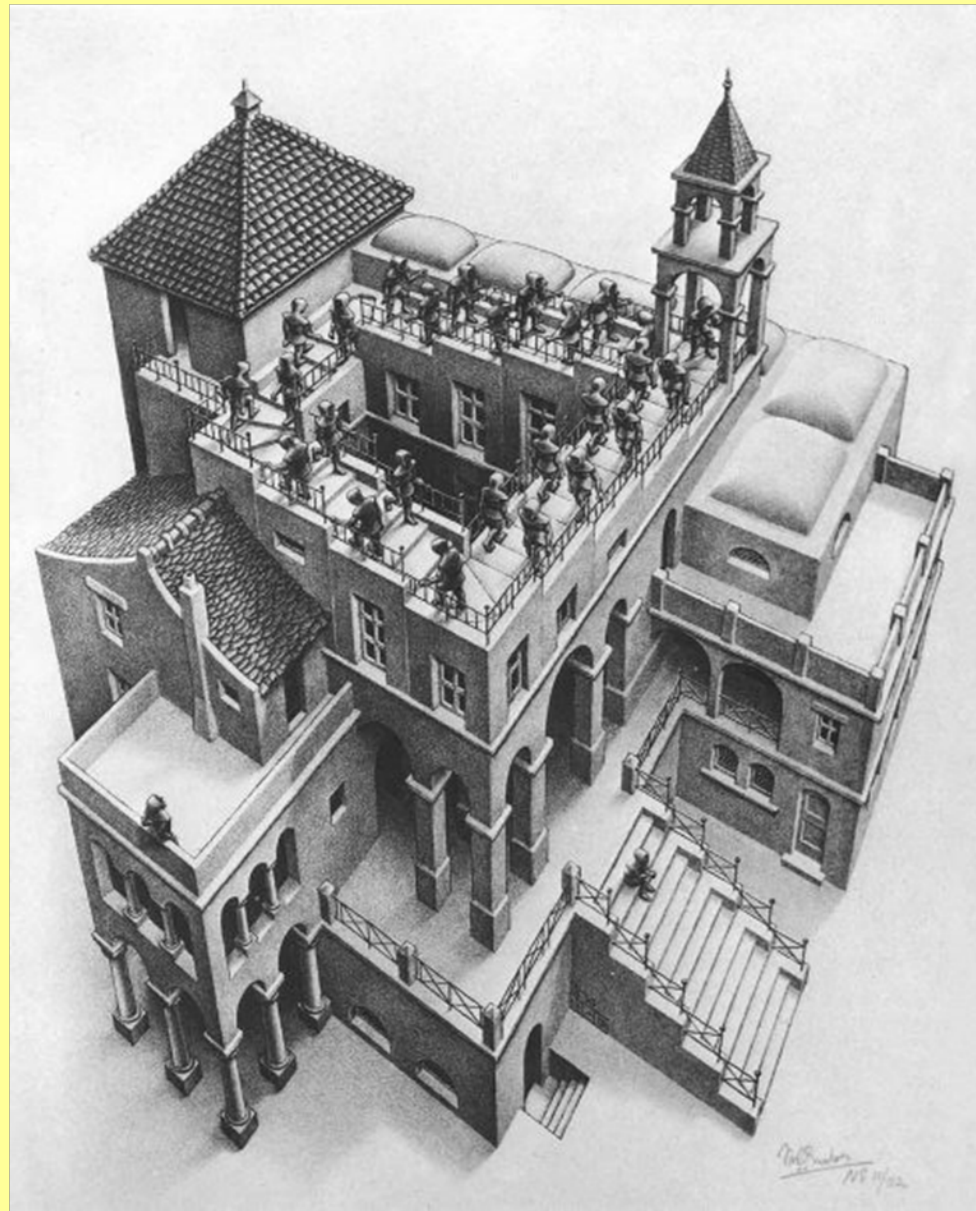
**Kevlin Henney**

*kevin@curbralan.com*

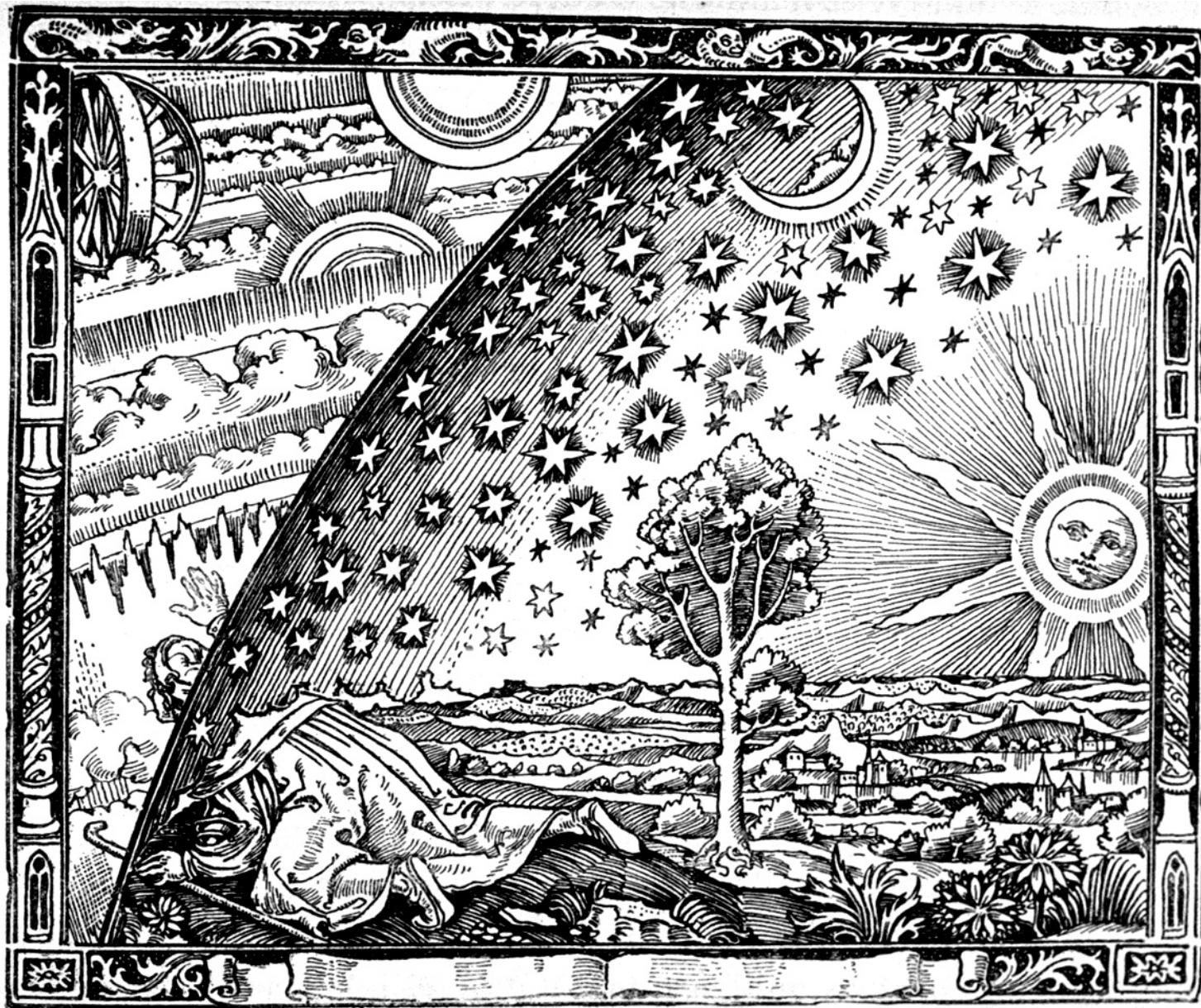
*@KevlinHenney*

*Habitability is the characteristic of source code that enables programmers, coders, bug-fixers, and people coming to the code later in its life to understand its construction and intentions and to change it comfortably and confidently. [...] Habitability makes a place livable, like home. And this is what we want in software – that developers feel at home, can place their hands on any item without having to think deeply about where it is.*

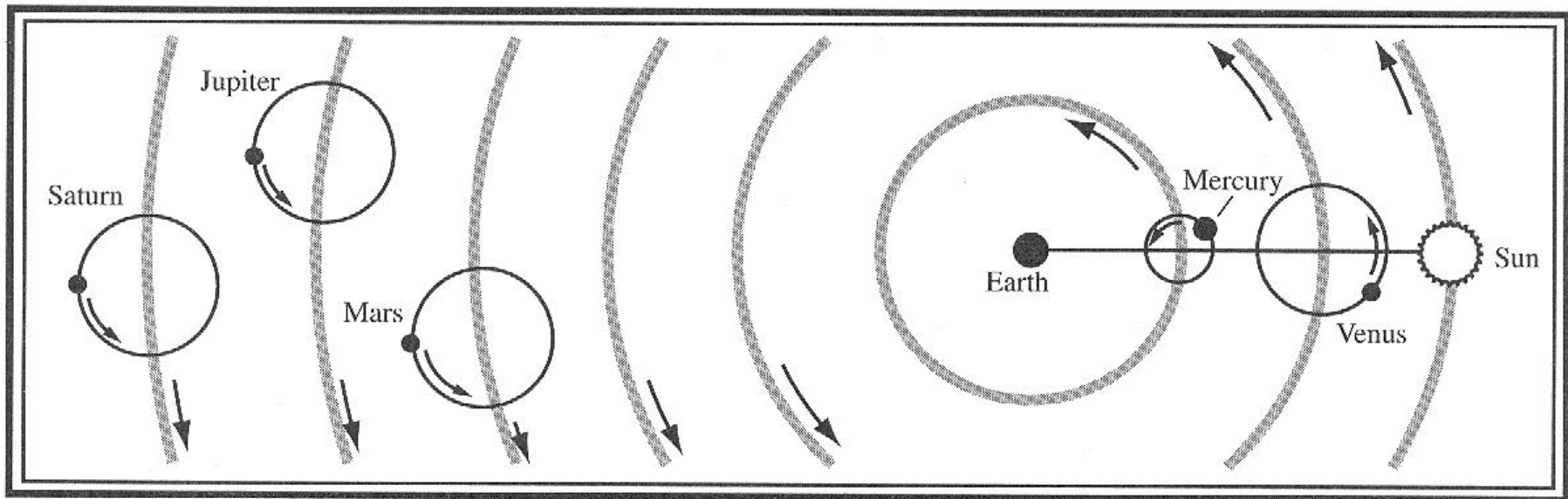
**Richard P Gabriel, *Patterns of Software***

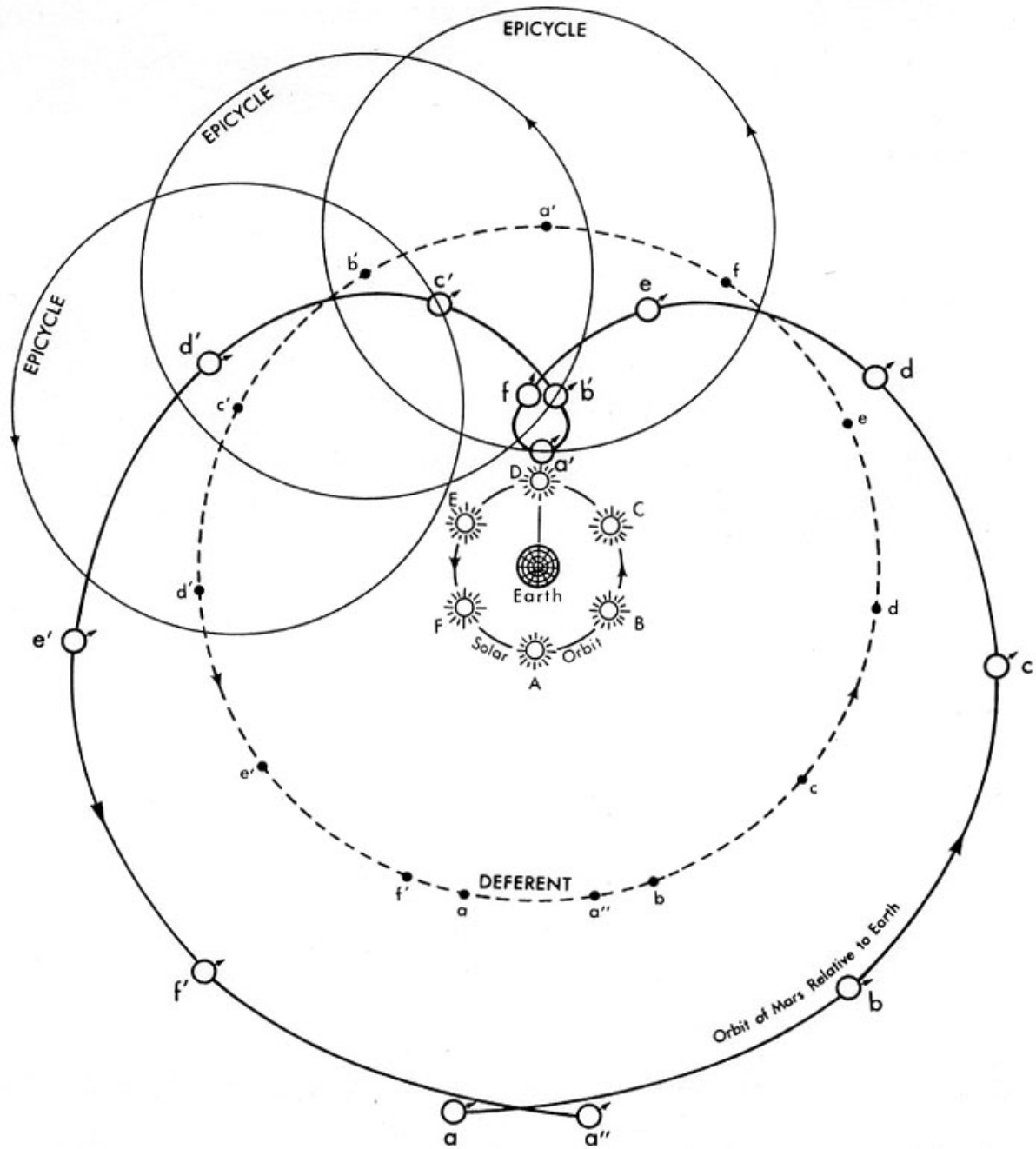


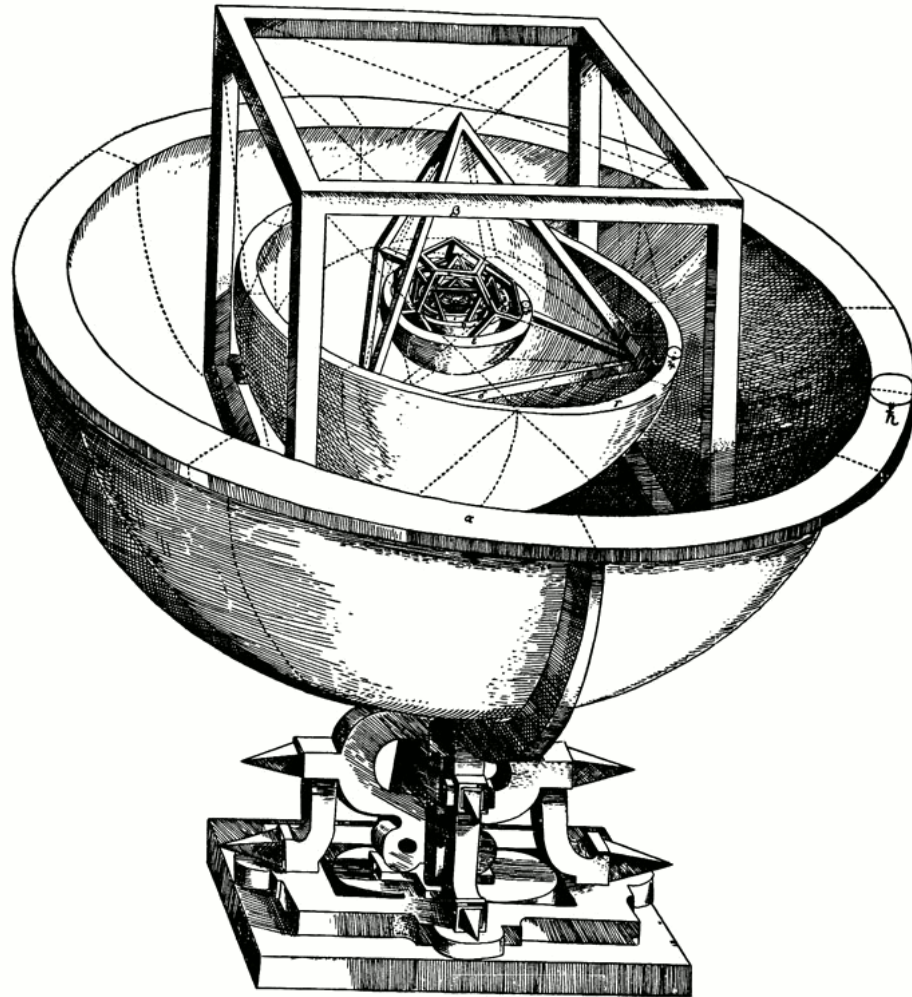
*M. B. ...*  
1914



Un missionnaire du moyen âge raconte qu'il avait trouvé le point  
où le ciel et la Terre se touchent...







**That which is overdesigned, too highly specific, anticipates outcome; the anticipation of outcome guarantees, if not failure, the absence of grace.**

**William Gibson**



**Never interrupt your enemy  
when he is making a mistake.**

*Napoleon Bonaparte*

**Q: Why it is important to acknowledge and learn from your mistakes?**

**A: Acknowledging and learning from our mistakes will help to prevent making the same mistakes in the future and to improve productivity in the workplace.**

*[http://wiki.answers.com/Q/Why\\_it\\_is\\_important\\_to\\_acknowledge\\_and\\_learn\\_from\\_your\\_mistakes](http://wiki.answers.com/Q/Why_it_is_important_to_acknowledge_and_learn_from_your_mistakes)*

# TO ENGINEER IS HUMAN

The Role of Failure in Successful Design



With a new afterword by the author



"Serious, amusing, probing,  
sometimes frightening  
and always literate."  
—*Los Angeles Times*

## HENRY PETROSKI

Author of *THE EVOLUTION OF USEFUL THINGS*

All too often we don't stop, examine our failures, take time to reflect and actually do the learning from them. We've failed, failure is painful, we want to put that behind us, forget about it. Maybe we could make time but do we really want to? Who wants to dwell on what has gone wrong? Naturally, after a failure we are defensive, and when we are defensive our learning process aren't at their most effective.

*Allan Kelly*

<http://allankelly.blogspot.com/2008/05/do-we-really-learn-from-failure.html>

**It has become commonplace to suggest that failure is good for entrepreneurs. In this view, failure that comes early in a founder's career can teach them important lessons about doing business and harden them up for the next start-up attempt. [...]**

**In the UK, the evidence is that novices are neither more nor less likely to have a business that either grows or survives than experienced founders. In Germany, where much more extensive statistical work has been undertaken, it is clear that those whose business had failed had worse-performing businesses if they restarted than did novices. [...]**

**In short, the assumption that entrepreneurs use the lessons of their own experience to improve their chances of creating a series of profitable businesses is not borne out by the evidence. Success in business remains, as in life, something of a lottery.**

**David Storey, "Lessons that are wasted on entrepreneurs"**

The assertion that we can learn something from every failure is often heard. This study by Earl Miller and his colleagues Mark Histed and Anitha Pasupathy of the Massachusetts Institute of Technology's Picower Institute for Learning and Memory tests that notion by looking at the learning process at the level of neurons. The study shows how brains learn more effectively from success than from failure. [...] Brain cells keep track of whether recent behaviours were successful or not. When a certain behaviour was successful, cells became more finely tuned to what the animal was learning. After a failure, there was little or no change in the brain - nor was there any improvement in behaviour.

<http://www.asfct.org/documents/journal/2009-11/Vol1-2-9.pdf>

**Anti-patterns don't provide a resolution of forces as patterns do, and they are dangerous as teaching tools: good pedagogy builds on positive examples that students can remember, rather than negative examples. Anti-patterns might be good diagnostic tools to understand system problems.**

*James O Coplien, Software Patterns*

**Wise men profit more from fools than fools from wise men; for the wise men shun the mistakes of fools, but fools do not imitate the successes of the wise.**

*Cato the Elder*



**PATTERN  
SHOP**



Caution  
Uneven Floor

Patterns



There can be only one.

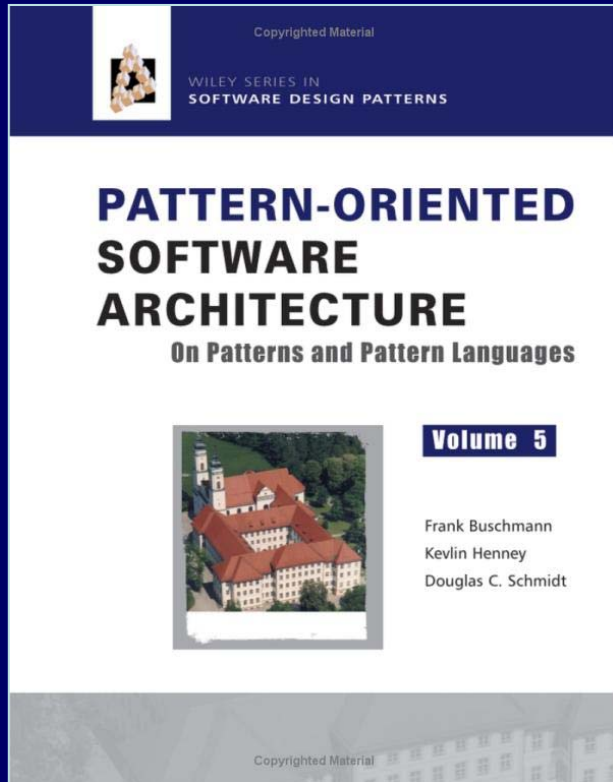


Style is the art of  
getting yourself out of  
the way, not putting  
yourself in it.

David Hare



The form used for a pattern description matters a great deal to both pattern authors and readers. It defines a vehicle for presentation, along with the perspective and bias that can bring. Thus, although in one sense the choice of form can be considered arbitrary, in another sense it is anything but: the essence of a good pattern can be considered independent of any description of it, but the description frames how the pattern will be perceived.

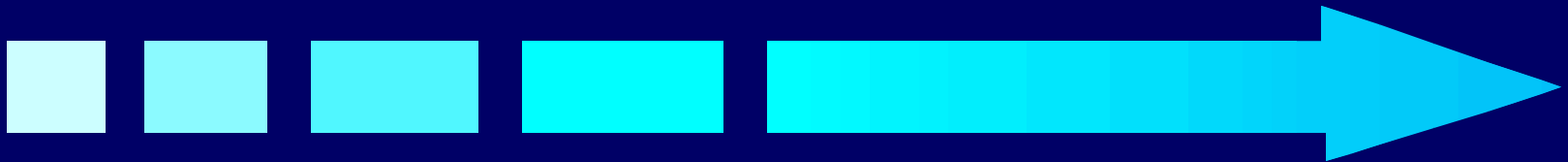
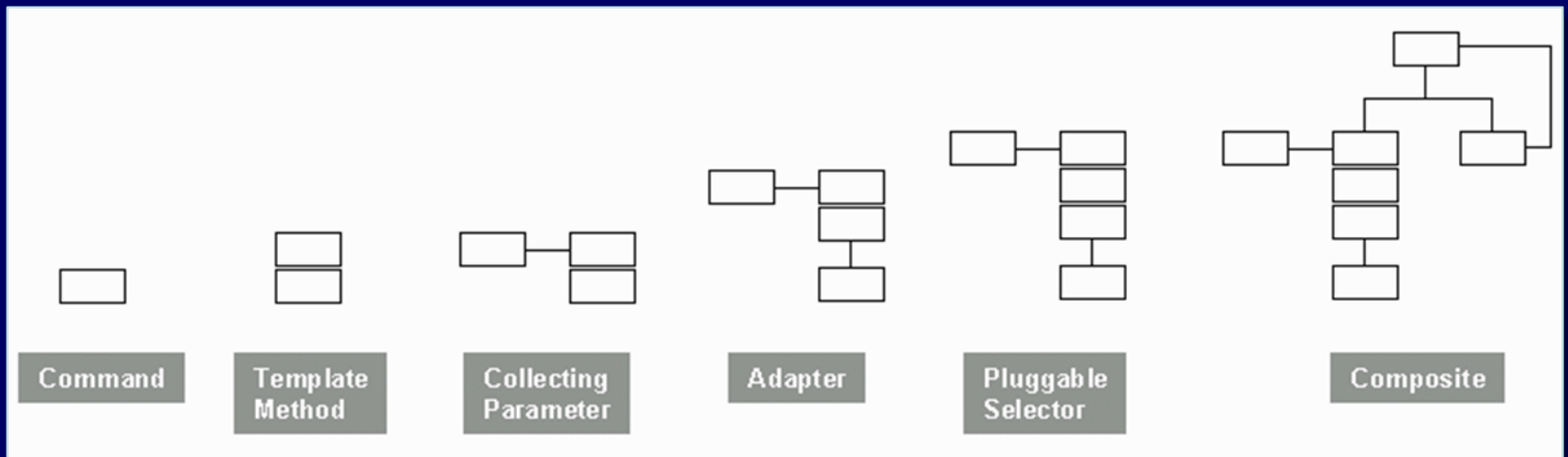


A pattern's audience is ultimately always human. Although a developer may support application of a software pattern solution through libraries and generators, it is the developer and not the technology that is aware of the pattern. A pattern is more than just a solution structure, so its audience must also have a sense of the context, the forces, and the consequences that are associated with a solution.











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# PATTERN-ORIENTED SOFTWARE ARCHITECTURE

A Pattern Language for  
Distributed Computing



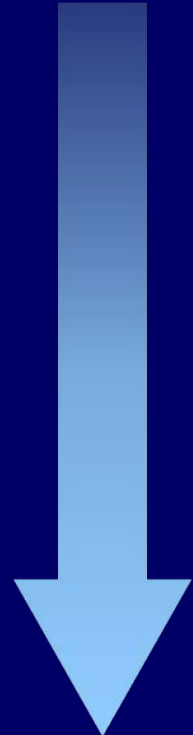
**Volume 4**

Frank Buschmann  
Kevin Henney  
Douglas C. Schmidt

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History rarely happens in the right order or at the right time, but the job of a historian is to make it appear as if it did.

*James Burke*



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# PATTERN-ORIENTED SOFTWARE ARCHITECTURE

On Patterns and Pattern Languages



Volume 5

Frank Buschmann  
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portion from the grammar of our example pattern language for request handling, derived from the pattern sequences presented above:

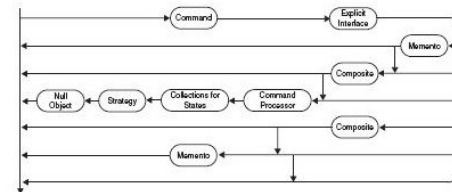
②  $\rightarrow^0$  (COMMAND  $\rightarrow$  EXPLICIT INTERFACE  $\rightarrow^0$ )  
(MEMENTO  $\rightarrow^0$  COMPOSITE  $\rightarrow^0$  COMMAND PROCESSOR  $\rightarrow$   
COLLECTIONS FOR STATES  $\rightarrow$  STRATEGY  $\rightarrow$  NULL OBJECT)  
| (COMPOSITE  $\rightarrow^0$  MEMENTO)

A BNF-derived notation [EBNF96], as used for specifying the syntax of program grammar of an alternative:

COMMAND  
followed by  
POSTFIX, which  
followed by  
NULL OBJECT  
followed by  
MEMENTO.

Graphical notation for pattern languages, which visual design [CzE10] language for root concepts and combinations as whether it is optional. In both cases, the concepts will be visualized. Another graphical notation since the 1970s in particular

The portion of our pattern language for request handling outlined above could be represented as follows using the 'railroad notation':



The preferences of pattern language authors or the demands of their target audience determine the specific expression of a grammar that works best—whether a list of pattern sequences, formal or semi-formal prose, or a graphical form of describing grammar rules, and whether interwoven with the pattern descriptions or separate. For example, the pattern language for distributed computing from POA4 expresses grammar rules in prose, interwoven with the pattern descriptions [POA4]. This option has been chosen by most pattern languages in the software area, from design-centric pattern languages [VSW02] [Fow02] [HoWo03] [VKZ04] to pattern languages for development process and organization, and project and people management [Ker95] [Cun96] [CoHa04].

Regardless of which grammar form is chosen, however, it is important that documented pattern languages actually offer guidance on the issue of meaningful paths through a language. Otherwise, it is hard to avoid the selection of ill-formed pattern sequences that create fundamentally broken software. The set of sensible sequences through a language is part of the language and not something accidental or separate. Thus making the grammars of pattern languages more explicit is one method for supporting their appropriate use. However, we must also recognize some practical limitations in this endeavor: the grammar for



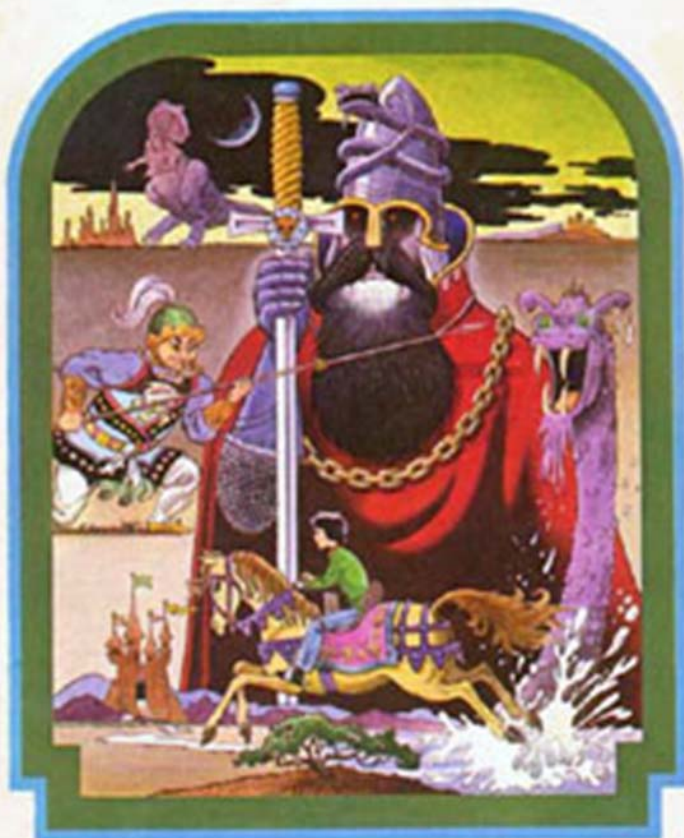
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# THE CAVE OF TIME

BY EDWARD PACKARD



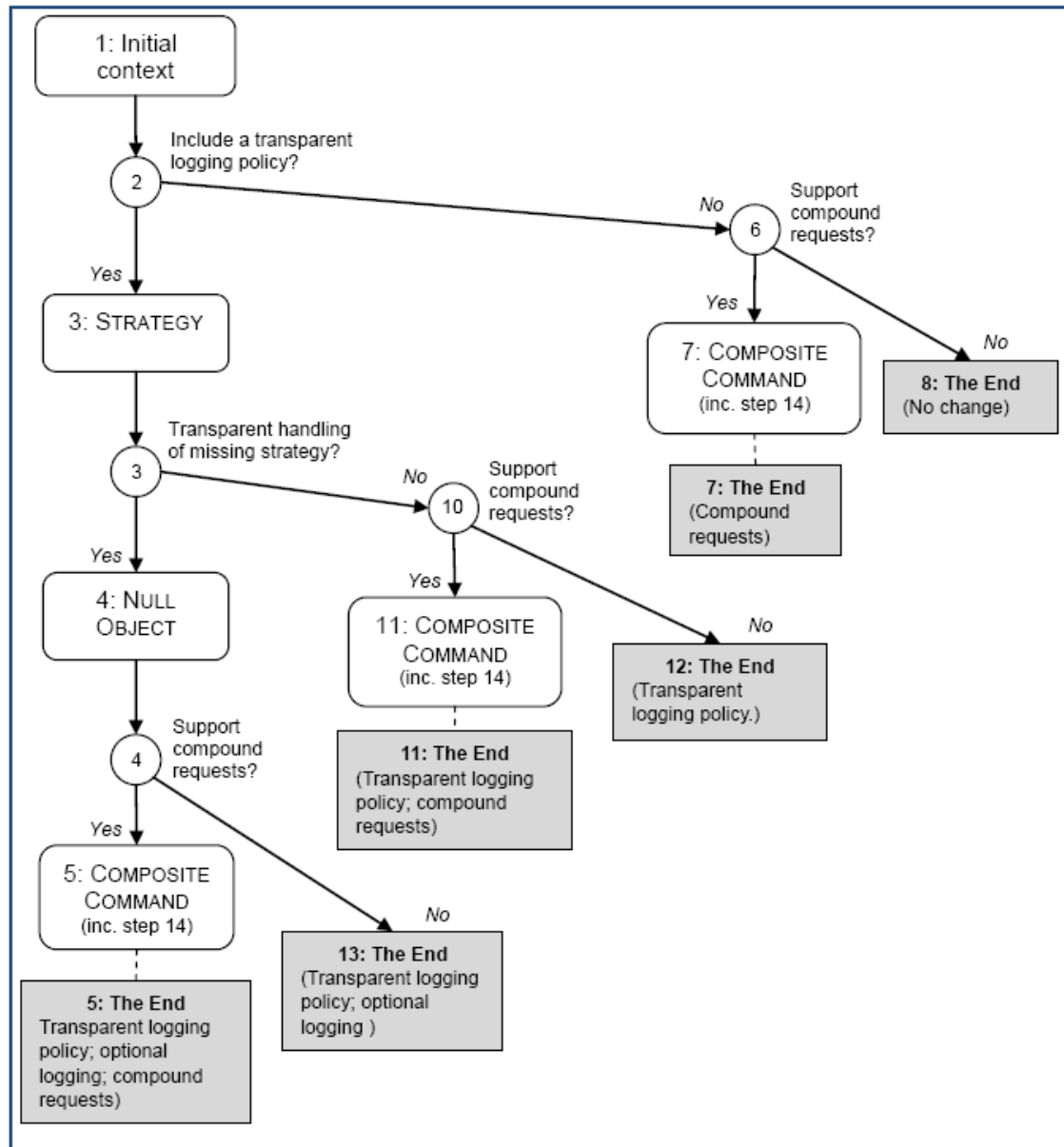
ILLUSTRATED BY PAUL GRANGER

## 2

You now realise that the framework needs a logging facility for requests, and wonder how logging functionality can be parameterized so that users of the framework can choose how they wish to handle logging, rather than the logging facility being hard-wired.

*If you wish to use inheritance to support variations in housekeeping functionality, turn to 7.*

*Otherwise if you prefer the use of delegation, turn to 3.*



# Patterns Manifesto

We are uncovering better ways of developing software by seeing how others have already done it.