

40 Years of Trying To Play Well With Others

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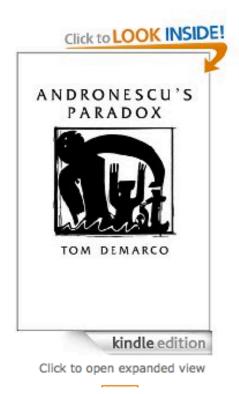
March 6, 2014

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A Colleague and Pal for 36 Years!



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I want to tell you 9 stories

- 1. I Go To Brown University
- 2. My First Job
- 3. My Boss Leaves
- 4. A Team Leader for One Year
- 5. The Summer of '75
- 6. Here Comes The Judge!
- 7. A Guild of Talkers & Writers
- 8. Uncle Sam Wants You.
- 9. God Bless The Child.

1. I Go To Brown University



It is 1968; I am a Freshman.

Fred Wang

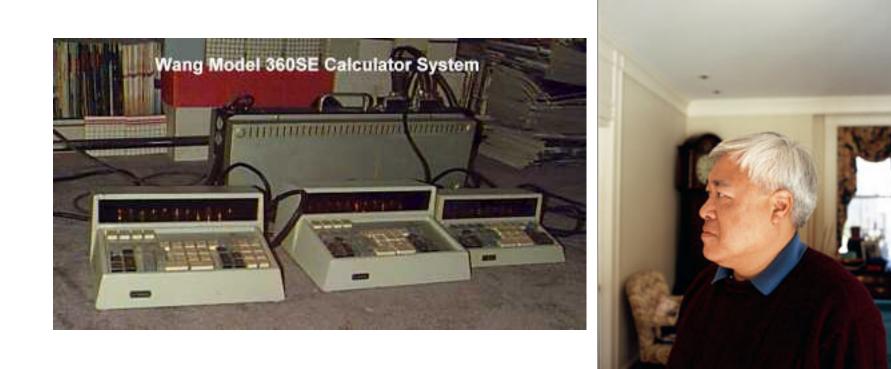


PHOTO: KEN SCHLES

Why I told you this story... I started writing code as a fun experience. If you don't get innate pleasure from writing code, it's time to move on.



2. My First Job I go to Wall St. and become a programmer for American Express.

I Think This is Normal.

• We all get 2 months + full time training

I Think This is Normal.

- We all get 2 months + full time training
- My boss's boss's boss is 29 years old.

I Think This is Normal.

- We all get 2 months + full time training
- My boss's boss's boss is 29 years old.
- I meet Michael Jackson.





My First Genius Mentor

- I discover that software making is deeply intellectual work.
- I discover that it is very exciting, and rewarding, to be around people who are way ahead of you.
- I come to believe that the profession of software making is in a renaissance.

3. My Boss Leaves...



for London, and I learn what it is like to work for someone who doesn't trust you.

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Why I told you this story...I leave, and start to get serious about project management and project dynamics. Copyright © 2014 The Atlantic Systems Guild

4. A Team Leader for One Year...

and an employee for 3 hours.



Thanks for the title, John Irving.

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4. A Team Leader for One Year...

and an employee for 3 hours.



Why I told you this story...I learn that putting together a team may be the most important work for many projects.

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5. The Summer of '75

Ed Yourdon gives a seminar on "Structured Design"

...and I end up with a new job.



Yes, that's Ed!

And My Life Explodes. Inside:



And My Life Explodes. Outside:

Larry Constantine

David Parnas

Gerry Weinberg

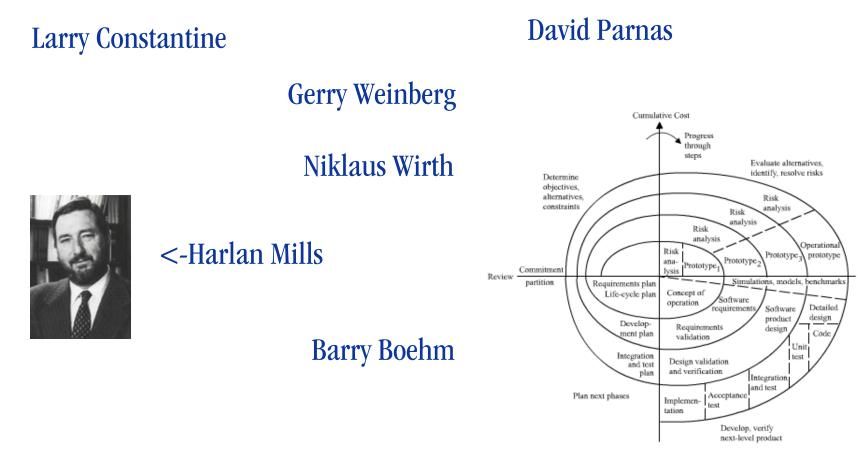
Niklaus Wirth



<-Harlan Mills Barry Boehm

Tom Gilb

And My Life Explodes. Outside:



The Spiral Model

To Name-Drop the hell out of all the senior citizens in this audience.

This is your family tree.

The software industry has chanced greatly since 2001, but many engaged people were planting the seeds for years.

6. Here Comes The Judge!

I become a panelist for The American Arbitration Association.



- It takes two
- It is always emotional
- The magic finger

June 23, 2004 Salt Lake City

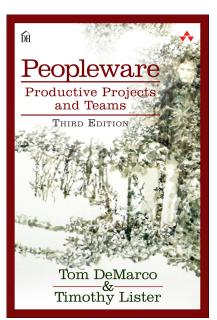
June 23, 2004 Salt Lake City

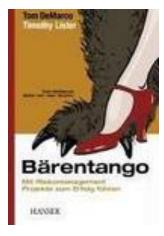


The Dead Fish!

7. A Guild of Talkers & Writers







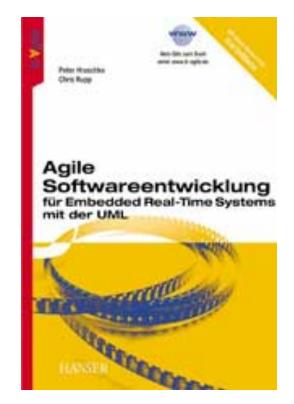


Understanding Patterns of Project Behavior

Tom DeMarco, Peter Hruschka Tim Lister, Steve McMenamin James Robertson, Suzanne Robertson Principals of the Atlantic Systems Guild

"Anthanty inighted " - Howard Look, VP of Software Pica DH





- It's great to know that your colleagues have your back.
- Writing is a great way to distill your ideas and opinions.
- This conference is all about moving an idea out of one thick skull and into another.

8. Uncle Sam Wants You.In 1992, I Join The Airlie Council.

Vic Basili Grady Booch Peter Chen Christine Davis Tom DeMarco Jim Highsmith



Jim Highsmith Capers Jones Lou Mazzucchelli Tom McCabe Ken Orr Roger Pressman Larry Putnam Ed Yourdon

A large team of egomaniacs worked through their differences, and delivered an excellent set of products.

Wouldn't it have been great to be a fly on the wall at Snowbird 2001?



"I personally didn't expect that this particular group of agilites to ever agree on anything substantive... Speaking for myself, I am delighted by the final phrasing [of the Manifesto]. I was surprised that the others appeared equally delighted by the final phrasing. So we did agree on something substantive."

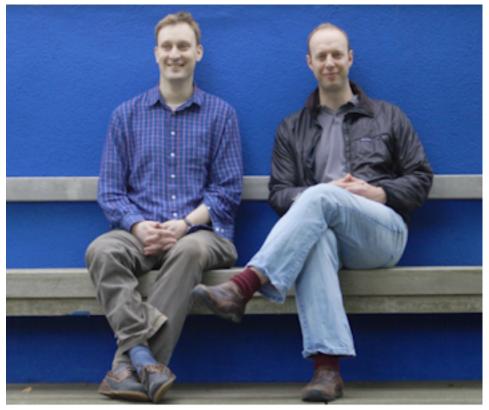
Your team has a great chance!







9. God Bless The Child.



What we believe in

#4/13

Don't be an asshole.

No matter how smart you are, or how good you are at narrowly-defined tasks, there is no room for you here if you're an asshole.

I am sure that there are many Red Gates out and about.

More are being born every week.

If your work is not an innate pleasure, use your feet.

Life is too short. Make your own career.

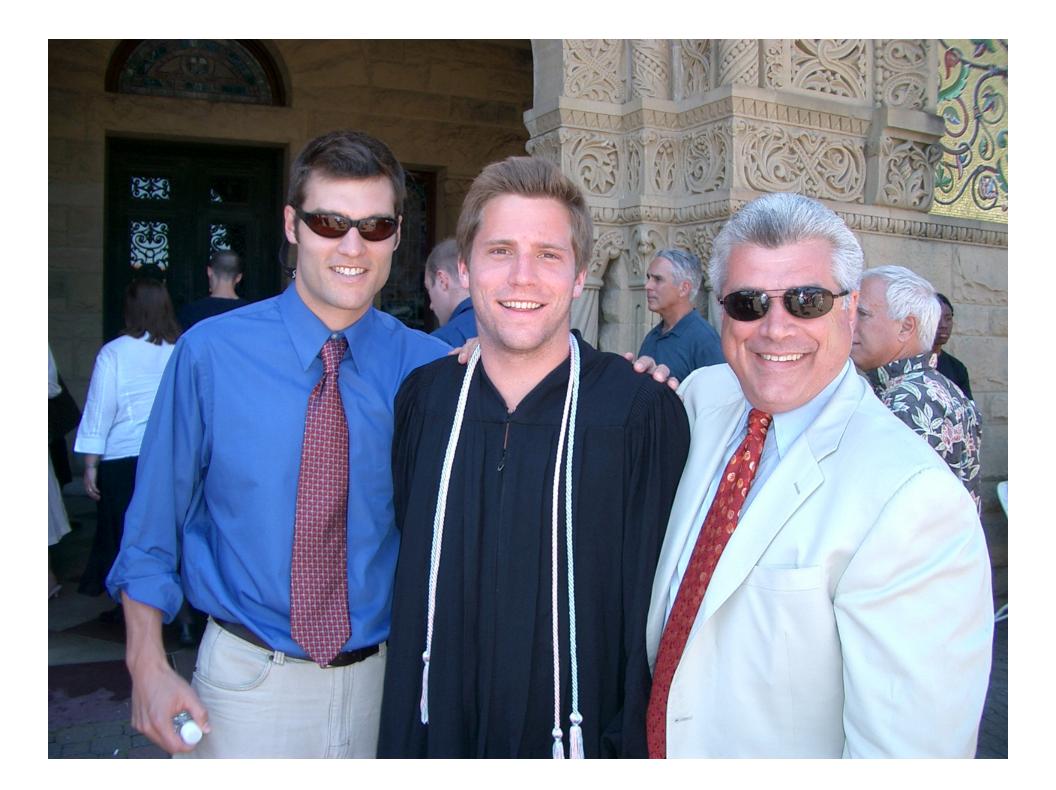
We have all come a long way from the start of our careers. I hope you and I still have a long way to go.

Take the ride, and bring your friends.

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And Here We All Are Now.

Feel The Breeze of Time.

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